

**CENTRAL OREGON**  
community college

## **BUDGET COMMITTEE MEETING**

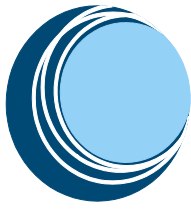
### **AGENDA**

**Wednesday, March 9, 2011 6:00-7:00 PM**  
**Christiansen Board Room, Boyle Education Center**

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|                                                                                                                                                                   | <b><u>Presenter</u></b> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|
| <b>I. Call to Order</b>                                                                                                                                           | <b>Friedman</b>         |
| <b>II. Introduction of Guests</b>                                                                                                                                 | <b>Friedman</b>         |
| <b>III. Election of Chair</b>                                                                                                                                     | <b>Friedman</b>         |
| <b>IV. Budget Message – (Exhibit: 4)</b>                                                                                                                          | <b>Middleton</b>        |
| <b>V. Revenue/Expense Projection<br/>(Handout: 5)</b>                                                                                                             | <b>Dona</b>             |
| <b>VI. 2011-12 Proposed General Fund Budget<br/>(Handout: 6)</b>                                                                                                  | <b>Dona</b>             |
| <b>VII. Budget Calendar Update (Exhibit: 7)<br/>Next Meeting - <u>Wednesday, April 13, 2011 – 6:00 PM</u><br/>Christiansen Board Room, Boyle Education Center</b> |                         |
| <b>VIII. Adjourn</b>                                                                                                                                              |                         |



**CENTRAL OREGON**  
community college

Exhibit: 4  
*Budget Committee Meeting*  
**March 9, 2011**

Office of the President

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TO: COCC Budget Committee  
FROM: Dr. James Middleton, President *Jim Middleton*  
SUBJECT: **2011-12 Budget Message**

Having grown up in the Midwest, I am used to repeated news stories of families climbing out of their tornado shelters, glad to know that the storm has past, burdened with the devastation produced by the storm, and realizing there are many uncertainties clouding the future. Financially, COCC – as well as the nation and the state – finds itself in a similar situation. The economists tell us the recession ended some time ago; the pain is still being felt and adjustments are still necessary.

The storm has hit hard. Four years ago, we projected State funding support for the 2011-13 biennium would be \$605 million; we are currently budgeting at \$410 million – 33% less. At the same time, Oregon community college enrollment has exploded. The Governor’s budget shows that statewide funding per student has dropped from \$2,604 in 2007 to a projected \$1,559 in the next biennium – a 40% decline. Just three years ago, we anticipated property tax receipts at \$13.5 million for next year; we now project \$11.9 million – 12% less. With these reductions, tuition and fees will provide more revenue than state and property tax resources for the first time in institutional history. The pressure on tuition and fees is even greater as the State Board of Education is expected to implement new funding distribution guidelines which eliminate expanded funding for enrollment growth in times such as the present when total funding stagnates. On the expenditure side, PERS and medical costs have well outpaced earlier projections.

Through the voter supported bond, COCC is opening new campuses in Madras and Prineville; however, the operational costs of those campuses plus expansion of Redmond programming require a 2% increase in expenditures to support this important commitment.

Yet, we have and will weather the storm – but repairs are necessary. Proudly, COCC has shown exemplary success in improved efficiency through both operational and instructional innovation. We are doing much more with much less per student – having more than doubling enrollment in four years with expenditures increasing by only 46%. While this efficiency is commendable, we must give equal attention to ensuring long-term quality of instruction, services, and both personal and asset protection. The proposed budget expands student support positions, campus security, and replaces several temporary full-time teaching faculty with tenure track faculty.

Foresight by the Budget Committee and the Board of Directors has provided resources that will help sustain COCC through the coming transition period. A PERS reserve and a Madras/Prineville reserve will help keep the 2011/12 budget and beyond in balance.

The budget being presented to the Budget Committee generally maintains balanced budgets over the next four year period and sustains the Board mandated 10% reserve – a challenging target in these difficult fiscal times. To reach these results requires several key decisions:

- A \$6 per credit increase in tuition for 2011/12 and a projected \$5 per credit increase in the following three years for in-district tuition. A 6% increase in all other tuition categories is also included.
- A \$1 per credit increase in the technology fee and increasing from 12 to 15 credits – the maximum number of credits for which the fee is applied.

Many of the Oregon community colleges have already or will soon – implement significant tuition increases. Even with our proposed increases, COCC costs of attendance remains a bargain by statewide standards. For years, COCC’s total in-district tuition and fees have been the lowest in the State. Our current projection is that COCC tuition and fees would surpass only one other Oregon community college and still remain substantially below the statewide average.

With a conservative fiscal vision, staff has balanced the current budget proposal by postponing or eliminating many high priority investments. A wide range of student support initiatives, student success initiatives, college support services, facility services, important technology support, capital equipment, and resources needed to match anticipated state funding for a future general purpose classroom building, have not been included in this current budget.

The COCC budget assumes the State funding level proposed by the Governor at \$410 million. While many legislators are advocating for a higher funding level for community colleges, we are not projecting a higher amount at this time. Possible additional resources could be used to moderate future year tuition increases and/or address some of the unmet needs mentioned above.

The budget proposed to the Budget Committee and Board of Directors, focuses on the 2011/12 year within a broader five-year horizon. As with other years, the multi-year projection is a complex interplay of many assumptions – most of which will adjust over time. Staff will continue the on-going process of monitoring these variables and working with the Board to adjust operations in the future.

While keeping the many uncertainties in mind, the proposed 2011-12 budget and five year forecast was developed with conservative but reasonable assumptions. It maintains appropriate cash flow projections; the Board’s required reserve; and still provides flexibility to minimize financial risk to the College. The proposed 2011-12 budget properly distributes resources to provide increased quality educational opportunities, effective student services, and maintains excellent support services throughout the College district.

# March 2011

## Budget Committee Meeting

- Current Year Budget Up-date
- Revenue/Expenditure Forecast (REF:K.1)
- Proposed General Fund Budget

# General Fund: 2010/11 Budget vs. Projected

| General Fund<br>Budget vs. Projected    |      | Fiscal Year 2010/11 |                   |                  |                      |              |             |
|-----------------------------------------|------|---------------------|-------------------|------------------|----------------------|--------------|-------------|
|                                         |      |                     | Budget<br>2010/11 |                  | Projected<br>2010/11 | Change<br>\$ | Change<br>% |
|                                         | %    |                     | %                 |                  |                      |              |             |
| <b>Revenue:</b>                         |      |                     |                   |                  |                      |              |             |
| 1. State Aid                            | 13%  | 4,236,000           | 12%               | 3,957,514        | (278,486) a          | -6.6%        |             |
| Property Taxes                          |      |                     |                   |                  |                      |              |             |
| 2. Current Year Taxes                   | 35%  | 11,751,000          | 35%               | 11,595,667       | (155,333) b          | -1.3%        |             |
| 3. Prior Year Taxes                     | 2%   | 766,000             | 3%                | 869,201          | 103,201              | 13.5%        |             |
| Total Public Resources (1,2,3)          | 50%  | 16,753,000          | 49%               | 16,422,382       | (330,618)            | -2.0%        |             |
| 4. Tuition                              | 45%  | 14,850,854          | 45%               | 15,219,578       | 368,724 c            | 2.5%         |             |
| 5. Fees                                 | 4%   | 1,187,146           | 4%                | 1,304,583        | 117,437              | 9.9%         |             |
| Other Revenue & Transfers-in            |      |                     |                   |                  |                      |              |             |
| 6. Interest                             | 0.4% | 125,000             | 0.0%              | 6,000            | (119,000) d          | -95.2%       |             |
| 7. Federal ABE Grant                    |      |                     |                   |                  |                      |              |             |
| 8. Transfers-in / Miscellaneous         | 1%   | 350,000             | 2%                | 550,000          | 200,000 e            | 57.1%        |             |
| 9. Subtotal                             | 100% | 33,266,000          | 100%              | 33,502,542       | 236,542              | 0.7%         |             |
| <b>Expenditures:</b>                    |      |                     |                   |                  |                      |              |             |
| 10. Salaries                            | 52%  | 18,012,906          | 53%               | 18,012,906       |                      | 0.0%         |             |
| 11. Payroll Assessments                 | 24%  | 8,294,394           | 24%               | 8,294,394        |                      | 0.0%         |             |
| 12. Material & Services                 | 16%  | 5,438,833           | 14%               | 4,638,833        | (800,000) f          | -14.7%       |             |
| 13. Capital Outlay                      | 1%   | 499,259             | 1%                | 499,259          |                      | 0.0%         |             |
| 14. Transfers-out                       | 8%   | 2,727,952           | 8%                | 2,727,952        |                      | 0.0%         |             |
| 15. Subtotal                            | 100% | 34,973,344          | 100%              | 34,173,344       | (800,000)            | -2.3%        |             |
| 16. Underutilization                    |      | 0                   |                   | (681,065)        | (681,065) g          |              |             |
| 17. Operating Surplus (Deficit)         |      | (1,707,344)         |                   | 10,263           | 1,717,607            | 100.6%       |             |
| 18. Transfers-out: Supplemental         |      |                     |                   | (250,000)        |                      | h            |             |
| 19. Projected Surplus (Deficit)         |      | (1,707,344)         |                   | (239,737)        | 1,467,607            | 86.0%        |             |
| <b>Beginning Balance 07/01/10</b>       |      |                     |                   | <b>4,949,258</b> |                      |              |             |
| <b>Ending Balance 06/30/11</b>          |      |                     |                   | <b>4,709,521</b> | 14%                  |              |             |
| <b>Required 10% Reserve Requirement</b> |      |                     |                   | <b>3,417,334</b> | 10%                  |              |             |

## Notes:

- a CCSF projected at \$416m (budget \$450.5 -\$20.9m -\$13.6m).
- b Current year taxes actual imposed growth rate -.5% (budgeted at +1%).
- c Current year tuition (credits purchased +9.3%)
- d Interest revenue is shown net of fees. Interest rates have declined dramatically past 3 years.
- e Summer term transfers-in of \$550k.
- f Assumes \$800k operating contingency remains uncommitted.
- g Represents budget savings projected at 2% of operating expenditures net of transfers and operating contingency.
- h Proposed supplemental transfer-out for PBX system.

# Revenue/Expenditure Forecast

- Identify financial trends early when there is time to plan and make changes
- Required by Board policy and accreditation standards
- Recommended by bond rating companies
  - *COCC's current rating A+*

# 2011/12 Assumptions

- Current year property tax growth rate: -5.8%
  - *Down from current year actual of -.5%*
- Property tax collection rate: 91%
- Prior year property tax growth rate: +8%
- In-district tuition increase: +\$6
- Out-of-district tuition increase: +6%
- Enrollment increase: +4% (+9.3% current year projected)
  - *Culinary Program moved to Auxiliary Fund*
- Fees include +\$1/credit hour increase for tech fees
- Increase in staff positions: +5%
- Increase in health insurance: +10%
- Increase in PERS: +7% for 2011/13 biennium
- Transfers-in of \$800k (\$500k summer term, \$250k PERS reserve, \$50k outreach centers)
- CCSF appropriation of \$410m for 2011/13 biennium
  - *\$416m current biennium funding level (reduced from \$450.5m)*

# Future Assumptions

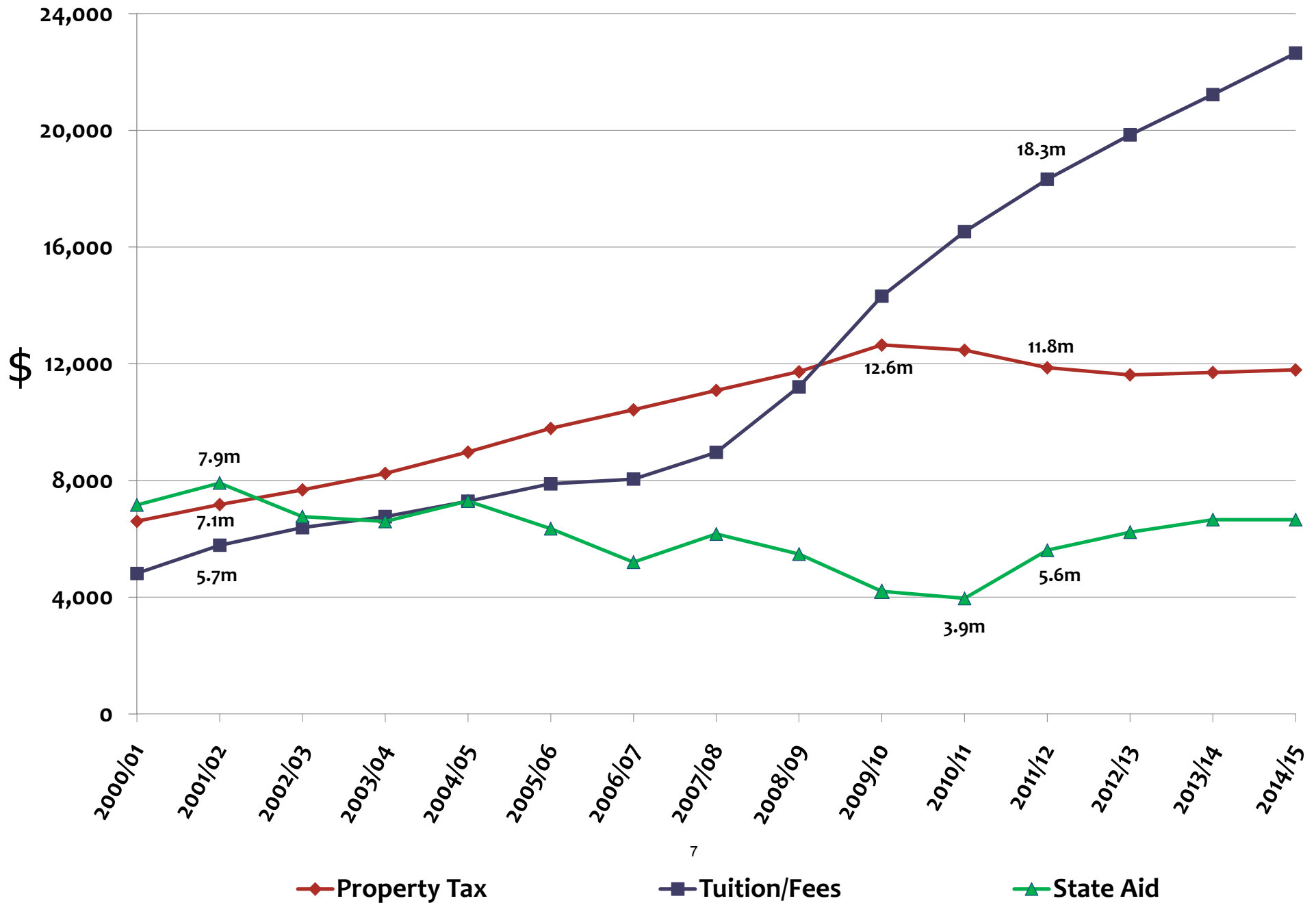
- Current year property tax growth rates: -2.9% 2012/13, +0% for 2013/15 biennium.
- Property tax collection rates: 91% for all future years
- Prior year property tax growth rates: +8% for all future years
- Increases for in-district tuition: +\$5 all future years
- Increase for out-of-district tuition: +6% all future years
- Enrollment increases: +2% 2012/13, +1% future years
- Increase in staff positions: +1% for future years
- Increase in health insurance: +10% 2012/13, +6% 2013/15 biennium
- Increase in PERS: +4% for 2013/15 biennium
- Transfers-in of \$800k (\$500k summer term, \$250 PERS reserve, \$50k outreach centers) for all future years
- CCSF for 2013/15 biennium at \$420m
- Includes new facilities costs of \$145k beginning 2012/13.



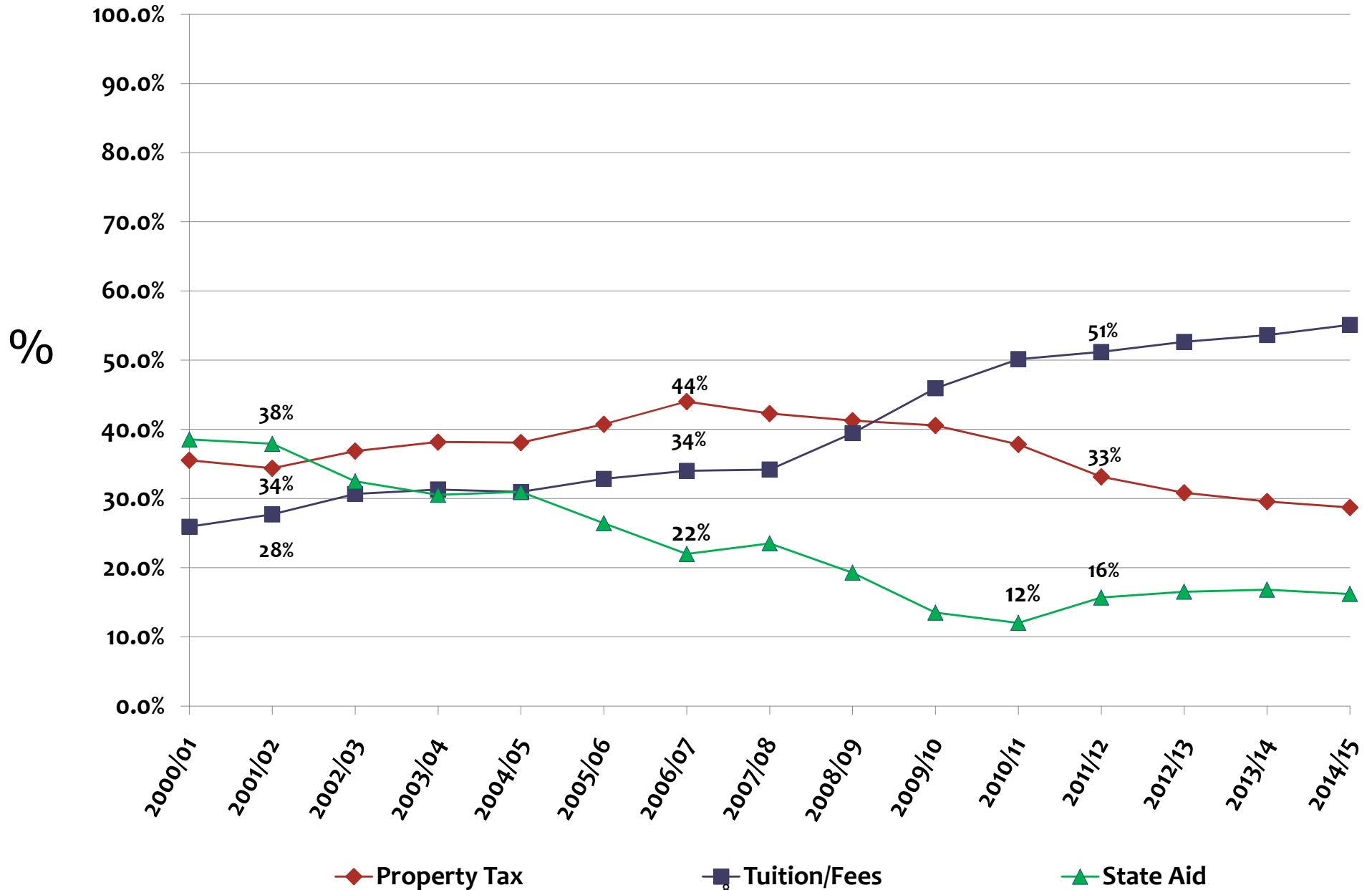
# General Fund Revenue/Expenditure Forecast

| <i>In thousands ( 000's )</i>          | 2005/07 BIENNIUM |                | 2007/09 BIENNIUM |              | 2009/11 BIENNIUM |              | 2011/13 BIENNIUM |           | 2013/15 BIENNIUM |           |
|----------------------------------------|------------------|----------------|------------------|--------------|------------------|--------------|------------------|-----------|------------------|-----------|
|                                        | Actual           | Actual         | Actual           | Actual       | Actual           | Projected    | Projected        | Projected | Projected        | Projected |
|                                        | 2005/06          | 2006/07        | 2007/08          | 2008/09      | 2009/10          | 2010/11      | 2011/12          | 2012/13   | 2013/14          | 2014/15   |
| <b>Revenue:</b>                        |                  |                |                  |              |                  |              |                  |           |                  |           |
| 1. State Aid:                          | 6,347            | 5,202          | 6,165            | 5,479        | 4,204            | 3,958        | 5,610            | 6,229     | 6,656            | 6,656     |
| Property Taxes                         |                  |                |                  |              |                  |              |                  |           |                  |           |
| 2. Current Year Taxes                  | 9,422            | 10,061         | 10,678           | 11,194       | 11,838           | 11,596       | 10,924           | 10,607    | 10,607           | 10,607    |
| 3. Prior Year Taxes                    | 362              | 360            | 409              | 533          | 805              | 869          | 939              | 1,014     | 1,095            | 1,183     |
| Total Public Resources (1,2,3)         | 16,131           | 15,623         | 17,252           | 17,206       | 16,847           | 16,422       | 17,472           | 17,850    | 18,358           | 18,446    |
| 4. Tuition                             | 7,179            | 7,290          | 8,097            | 10,077       | 13,151           | 15,220       | 16,867           | 18,317    | 19,636           | 20,993    |
| 5. Fees                                | 706              | 756            | 865              | 1,133        | 1,165            | 1,305        | 1,456            | 1,528     | 1,589            | 1,653     |
| Other Revenue & Transfers-in           |                  |                |                  |              |                  |              |                  |           |                  |           |
| 6. Interest                            | 220              | 262            | 197              | 63           | 4                | 6            | 8                | 10        | 12               | 14        |
| 7. Federal ABE Grant                   | 92               |                |                  |              |                  |              |                  |           |                  |           |
| 8. Transfers-in / Miscellaneous        | 120              | 15             | 260              | 25           | 43               | 550          | 800              | 800       | 800              | 800       |
| 9. Subtotal                            | 24,448           | 23,946         | 26,671           | 28,505       | 31,210           | 33,503       | 36,604           | 38,506    | 40,396           | 41,906    |
| <b>Expenditures:</b>                   |                  |                |                  |              |                  |              |                  |           |                  |           |
| 10. Salaries                           | 11,873           | 11,919         | 12,649           | 13,946       | 15,486           | 18,013       | 19,020           | 19,696    | 20,289           | 20,897    |
| 11. Payroll Assessments                | 5,208            | 5,199          | 5,619            | 6,404        | 6,545            | 8,294        | 9,887            | 10,648    | 11,899           | 12,488    |
| 12. Materials & Services               | 2,934            | 3,102          | 3,315            | 3,649        | 3,821            | 4,639        | 5,039            | 5,242     | 5,363            | 5,486     |
| 13. Capital Outlay                     | 405              | 436            | 512              | 497          | 377              | 499          | 486              | 491       | 501              | 511       |
| 14. Transfers-out: Operating           | 3,881            | 3,058          | 2,952            | 2,643        | 2,385            | 2,728        | 2,848            | 3,135     | 3,183            | 3,227     |
| 15. Subtotal                           | 24,301           | 23,714         | 25,047           | 27,139       | 28,614           | 34,173       | 37,281           | 39,212    | 41,234           | 42,609    |
| 16. Underutilization                   |                  |                |                  |              |                  | (681)        | (689)            | (722)     | (761)            | (788)     |
| 17. <b>Operating Surplus (Deficit)</b> | <b>147</b>       | <b>232</b>     | <b>1,624</b>     | <b>1,366</b> | <b>2,596</b>     | <b>10</b>    | <b>12</b>        | <b>15</b> | <b>(77)</b>      | <b>84</b> |
| 18. Transfers-out: Supplemental        |                  | (2,500)        |                  | (2,200)      | (2,000)          | (250)        | (275)            |           |                  |           |
| 19. <b>Projected Surplus (Deficit)</b> | <b>147</b>       | <b>(2,268)</b> | <b>1,624</b>     | <b>(834)</b> | <b>596</b>       | <b>(240)</b> | <b>(263)</b>     | <b>15</b> | <b>(77)</b>      | <b>84</b> |
| Ending Balance 06/30                   |                  |                |                  |              |                  |              |                  |           |                  |           |
|                                        |                  |                |                  | 6            |                  | 4,709        | 4,447            | 4,462     | 4,384            | 4,469     |
| Reserve Requirement (10%)              |                  |                |                  |              |                  |              |                  |           |                  |           |
|                                        |                  |                |                  |              |                  | 3,417        | 3,728            | 3,921     | 4,123            | 4,261     |

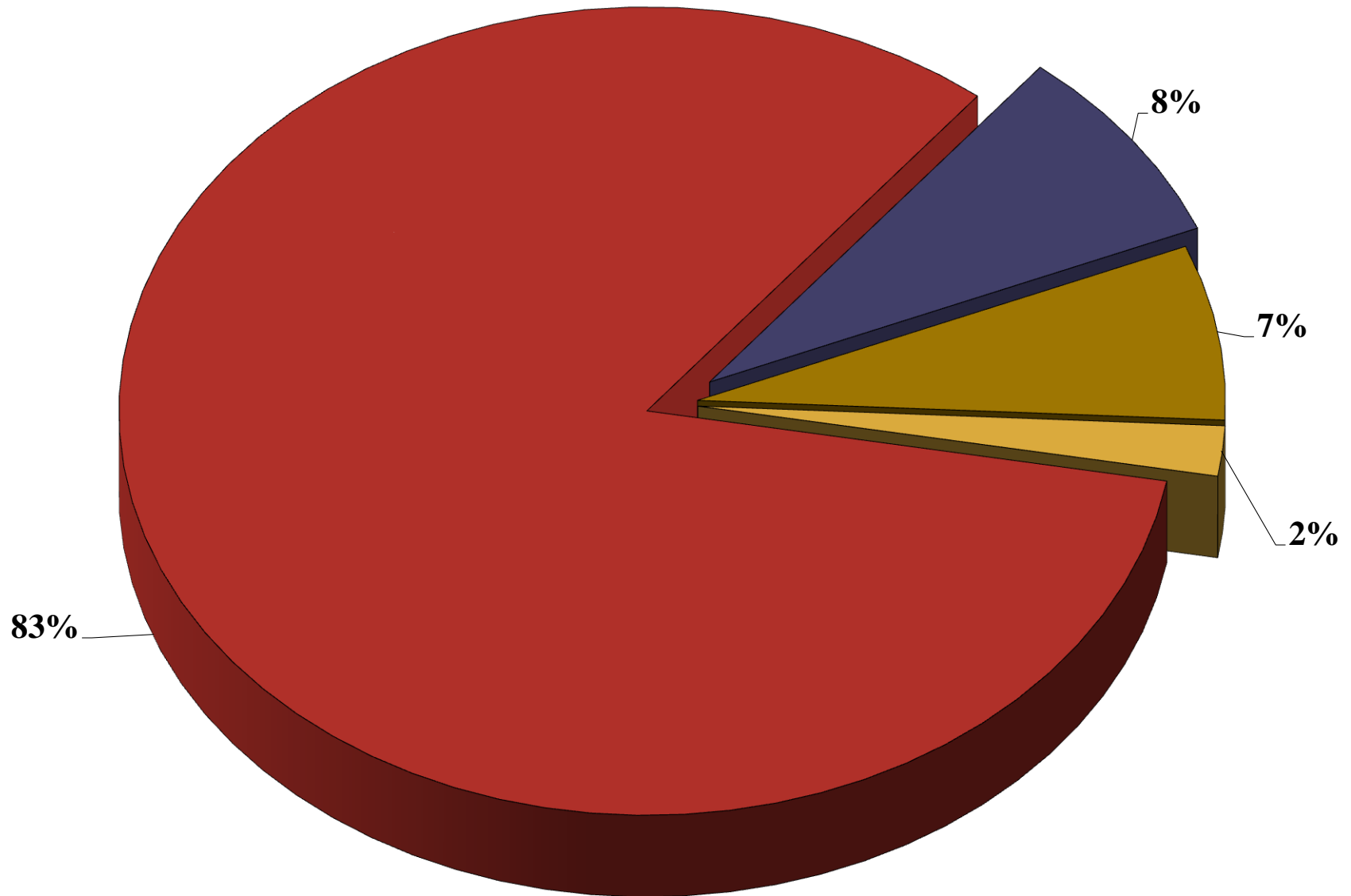
# Revenue History (000's)



# Revenue History (% of Budget)



# Property Taxes By County 2010/11



■ Deschutes

■ Crook

■ Jefferson

■ Klamath, Lake & Wasco

# Fund Attributes

- The College has ten primary fund types
- Each fund has a specific purpose & activity as defined by local budget law
- General Fund: Primary objective is the **precision of revenue and expense forecasting** as a means of developing the operating budget
- Non-General Fund: Primary budget objective is to ensure adequate **appropriation authority** and **compliance** to the funds specific restrictions and operating parameters

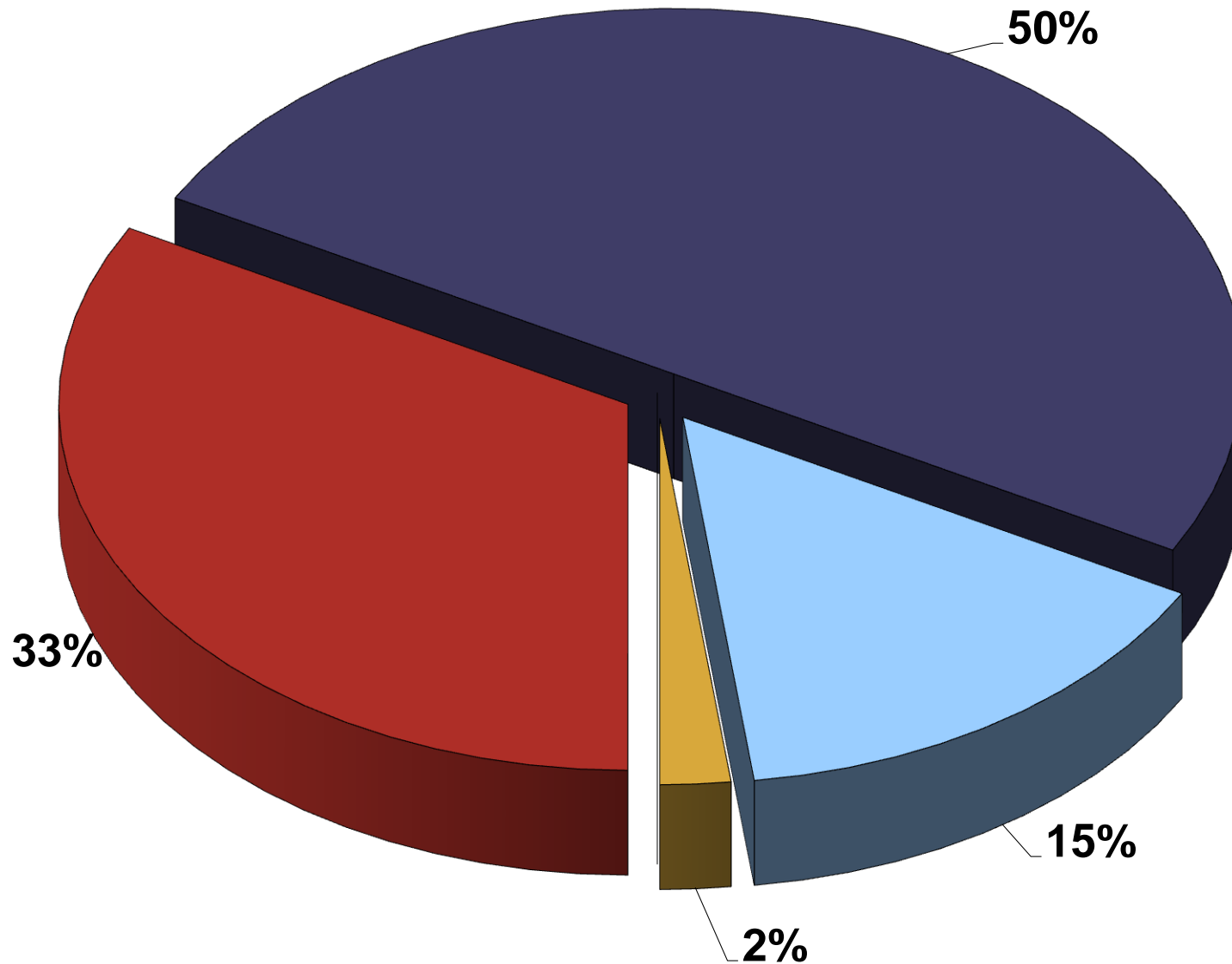
# Primary Fund Types

- General Fund
- Debt Service Fund
- Special Revenue Fund
- Capital Project Fund
- Enterprise Fund
- Internal Service Fund
- Auxiliary Fund
- Reserve Fund
- Financial Aid Fund
- Trust & Agency Fund

# General Fund Definition

- The General Fund is the College's primary operating fund. It accounts for all the financial operations of the College except those required to be accounted for in another fund.

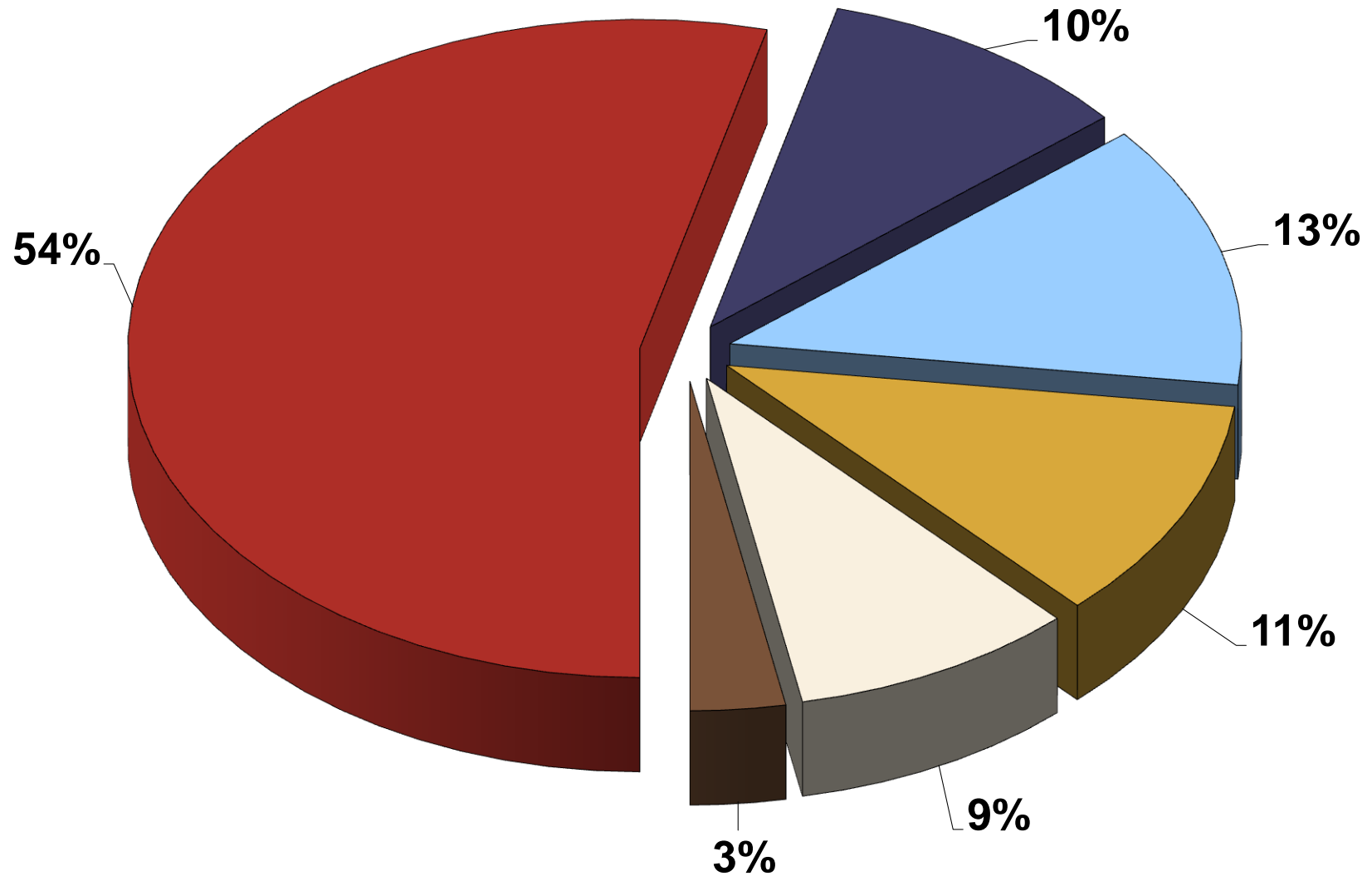
# Revenue by Type - 2011/12



■ Property Taxes   ■ Tuition & Fees   ■ State Aid   ■ Transfers-In & Miscellaneous



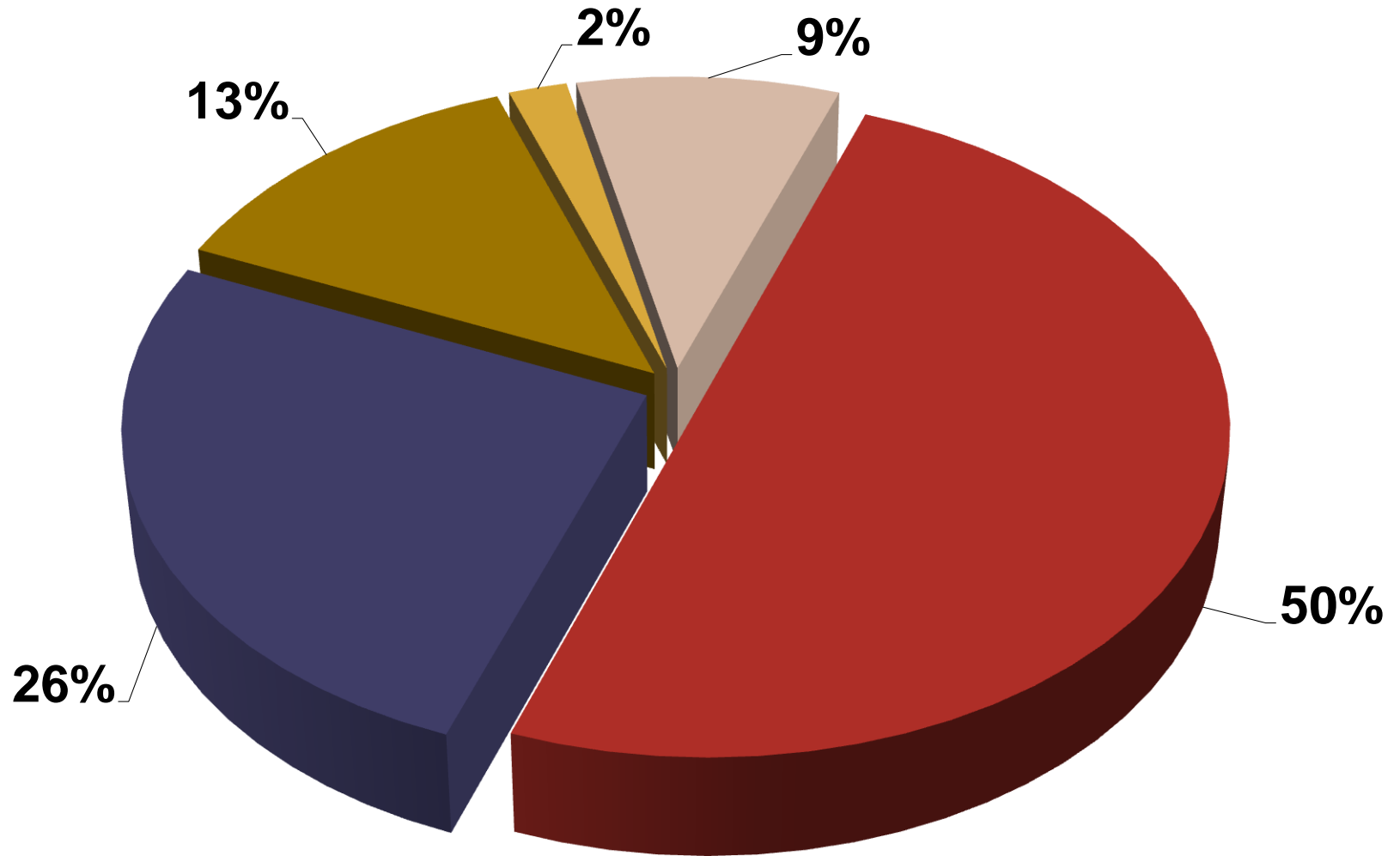
# Expenditures by Area - 2011/12



- Instruction/Instructional Support
- College Support Services
- Information Technology

- Student Services
- Plant Operations
- Misc.

# Expenditures by Classification- 2011/12



■ Salaries

■ Payroll Assessments

■ Materials & Services

■ Capital Outlay

■ Transfers-out

# General Fund Summary

| General Fund Budget: (by Function)      | Adopted           | Proposed          | \$ Change        | % Change    |
|-----------------------------------------|-------------------|-------------------|------------------|-------------|
|                                         | FY 2010/11        | FY 2011/12        |                  |             |
| Instructional Summary                   | 16,358,142        | 17,676,769        | 1,318,627        | 8.1%        |
| Instructional Support Summary           | 2,975,829         | 3,153,104         | 177,275          | 6.0%        |
| Student Services Summary                | 3,577,270         | 3,990,740         | 413,470          | 11.6%       |
| College Support Services Summary        | 4,366,525         | 4,886,141         | 519,616          | 11.9%       |
| Plant Operations & Maintenance Summary  | 3,918,590         | 4,347,803         | 429,213          | 11.0%       |
| Information Technology Services Summary | 2,764,034         | 3,284,887         | 520,853          | 18.8%       |
| Miscellaneous Activity Summary          | 1,012,954         | 1,016,074         | 3,120            | 0.3%        |
| Subtotal General Fund Summary           | <u>34,973,344</u> | <u>38,355,518</u> | <u>3,382,174</u> | <u>9.7%</u> |

| General Fund Budget: (by Expenditure Category) | Adopted           | Proposed          | \$ Change        | % Change    |
|------------------------------------------------|-------------------|-------------------|------------------|-------------|
|                                                | FY 2010/11        | FY 2011/12        |                  |             |
| Salaries                                       | 18,012,906        | 19,019,770        | 1,006,864        | 5.6%        |
| Payroll Assessments                            | 8,294,394         | 9,887,272         | 1,592,878        | 19.2%       |
| Materials & Services                           | 5,501,375         | 5,838,902         | 337,527          | 6.1%        |
| Capital Outlay                                 | 436,717           | 486,175           | 49,458           | 11.3%       |
| Transfers-out                                  | 2,727,952         | 3,123,399         | 395,447          | 14.5%       |
|                                                | <u>34,973,344</u> | <u>38,355,518</u> | <u>3,382,174</u> | <u>9.7%</u> |

**General Fund - Resources**

|                            | Fiscal Year<br>2008-09<br>ACTUAL<br>Amounts | Fiscal Year<br>2009-10<br>ACTUAL<br>Amounts | Fiscal Year<br>2010-11<br>CURRENT<br>Budget | Fiscal Year<br>2011-12<br>PROPOSED<br>Budget | Fiscal Year<br>2011-12<br>APPROVED<br>Budget | Fiscal Year<br>2011-12<br>ADOPTED<br>Budget |
|----------------------------|---------------------------------------------|---------------------------------------------|---------------------------------------------|----------------------------------------------|----------------------------------------------|---------------------------------------------|
| <u>RESOURCES</u>           |                                             |                                             |                                             |                                              |                                              |                                             |
| Property Taxes             |                                             |                                             |                                             |                                              |                                              |                                             |
| Current Year               | \$ 11,194,227                               | \$ 11,838,329                               | \$ 11,751,000                               | \$ 10,924,000                                |                                              |                                             |
| Prior Year                 | 531,993                                     | 804,816                                     | 766,000                                     | 939,000                                      |                                              |                                             |
| Tuition and Fees           | 11,214,024                                  | 14,319,890                                  | 16,038,000                                  | 18,323,000                                   |                                              |                                             |
| State and Federal Sources  |                                             |                                             |                                             |                                              |                                              |                                             |
| State Aid for Operations   | 5,479,179                                   | 4,203,862                                   | 4,236,000                                   | 5,610,000                                    |                                              |                                             |
| Other State Grants         | 15,000                                      |                                             |                                             |                                              |                                              |                                             |
| Other Sources              |                                             |                                             |                                             |                                              |                                              |                                             |
| Interest Income            | 62,939                                      | 3,542                                       | 125,000                                     | 8,000                                        |                                              |                                             |
| Miscellaneous Income       | 6,018                                       | 38,336                                      |                                             |                                              |                                              |                                             |
| Transfers from Other Funds |                                             |                                             |                                             |                                              |                                              |                                             |
| Transfer In                |                                             |                                             | 350,000                                     | 800,000                                      |                                              |                                             |
| Resources                  | \$ 28,503,380                               | \$ 31,208,775                               | \$ 33,266,000                               | \$ 36,604,000                                | -                                            | -                                           |
| Beginning Fund Balance     | 5,187,878                                   | 4,352,578                                   | 4,764,000                                   | 4,700,000                                    |                                              |                                             |
| <b>TOTAL RESOURCES</b>     | <b>\$ 33,691,258</b>                        | <b>\$ 35,561,353</b>                        | <b>\$ 38,030,000</b>                        | <b>\$ 41,304,000</b>                         | <b>-</b>                                     | <b>-</b>                                    |

## General Fund - Expenditures by Function

|                                    | Fiscal Year<br>2008-09<br>ACTUAL<br>Amounts | Fiscal Year<br>2009-10<br>ACTUAL<br>Amounts | Fiscal Year<br>2010-11<br>CURRENT<br>Budget | Fiscal Year<br>2011-12<br>PROPOSED<br>Budget | Fiscal Year<br>2011-12<br>APPROVED<br>Budget | Fiscal Year<br>2011-12<br>ADOPTED<br>Budget |
|------------------------------------|---------------------------------------------|---------------------------------------------|---------------------------------------------|----------------------------------------------|----------------------------------------------|---------------------------------------------|
| <b>Instruction</b>                 |                                             |                                             |                                             |                                              |                                              |                                             |
| Humanities Office                  | \$ 43,366                                   | \$ 66,055                                   | \$ 57,306                                   | \$ 60,594                                    |                                              |                                             |
| Writing/Literature                 | 1,270,591                                   | 1,393,528                                   | 1,521,367                                   | 1,674,239                                    |                                              |                                             |
| Foreign Languages                  | 315,983                                     | 340,390                                     | 333,201                                     | 317,107                                      |                                              |                                             |
| Speech                             | 291,692                                     | 351,633                                     | 455,701                                     | 418,877                                      |                                              |                                             |
| Social Science Office              | 55,421                                      | 68,581                                      | 62,493                                      | 66,548                                       |                                              |                                             |
| Music                              | 241,544                                     | 263,932                                     | 261,726                                     | 285,134                                      |                                              |                                             |
| Art                                | 370,009                                     | 396,219                                     | 455,450                                     | 396,002                                      |                                              |                                             |
| Theatre Arts                       | 41,360                                      | 41,824                                      | 43,834                                      | 47,528                                       |                                              |                                             |
| Fine Arts and Communication Office | 61,225                                      | 67,341                                      | 71,395                                      | 75,376                                       |                                              |                                             |
| Business Administration            | 469,528                                     | 537,475                                     | 565,217                                     | 595,884                                      |                                              |                                             |
| Culinary Program                   | 137,901                                     | 193,841                                     | 315,407                                     | 35,000                                       |                                              |                                             |
| Grandview Office                   | 36,738                                      | 45,374                                      | 50,436                                      | 53,579                                       |                                              |                                             |
| Hospitality, Tourism, & Recreation | 6,704                                       | 6,343                                       | 5,571                                       | 5,706                                        |                                              |                                             |
| Journalism                         | 5,633                                       | 6,664                                       | 8,753                                       | 7,983                                        |                                              |                                             |
| Philosophy                         | 1,837                                       | 6,350                                       | 9,616                                       | 9,888                                        |                                              |                                             |
| Addiction Studies                  | 79,436                                      | 83,345                                      | 92,764                                      | 106,353                                      |                                              |                                             |
| Anthropology                       | 85,389                                      | 99,430                                      | 107,597                                     | 143,533                                      |                                              |                                             |
| Criminal Justice                   | 107,040                                     | 118,329                                     | 135,009                                     | 124,832                                      |                                              |                                             |
| Economics                          | 109,445                                     | 110,203                                     | 113,825                                     | 123,393                                      |                                              |                                             |
| Education                          | 99,780                                      | 119,084                                     | 125,115                                     | 128,786                                      |                                              |                                             |
| Geography                          | 113,770                                     | 131,479                                     | 161,138                                     | 119,506                                      |                                              |                                             |
| History                            | 211,872                                     | 249,029                                     | 261,713                                     | 227,072                                      |                                              |                                             |
| Human Development                  | 34,751                                      | 60,030                                      | 187,085                                     | 155,620                                      |                                              |                                             |
| Political Science                  | 9,740                                       | 13,846                                      | 8,853                                       | 10,341                                       |                                              |                                             |
| Psychology                         | 161,436                                     | 270,728                                     | 315,376                                     | 392,677                                      |                                              |                                             |
| Sociology                          | 190,129                                     | 198,520                                     | 209,108                                     | 256,851                                      |                                              |                                             |
| Oregon Leadership Institute        | 41,039                                      | 42,049                                      | 28,612                                      | 61,126                                       |                                              |                                             |
| Adult Basic Education              | 526,409                                     | 947,465                                     | 573,101                                     | 590,294                                      |                                              |                                             |
| Regional Svcs. & R.C. Operations   | 677,065                                     | 783,451                                     | 692,368                                     | 694,477                                      |                                              |                                             |
| Regional Svcs. & M.C. Operations   |                                             |                                             |                                             | 145,476                                      |                                              |                                             |
| Regional Svcs. & P.C. Operations   |                                             |                                             |                                             | 81,004                                       |                                              |                                             |
| Engineering & Engr. Tech.          | 11,955                                      | 10,375                                      | 13,592                                      | 6,283                                        |                                              |                                             |

## General Fund - Expenditures by Function

|                                   | Fiscal Year<br>2008-09<br>ACTUAL<br>Amounts | Fiscal Year<br>2009-10<br>ACTUAL<br>Amounts | Fiscal Year<br>2010-11<br>CURRENT<br>Budget | Fiscal Year<br>2011-12<br>PROPOSED<br>Budget | Fiscal Year<br>2011-12<br>APPROVED<br>Budget | Fiscal Year<br>2011-12<br>ADOPTED<br>Budget |
|-----------------------------------|---------------------------------------------|---------------------------------------------|---------------------------------------------|----------------------------------------------|----------------------------------------------|---------------------------------------------|
| Ochoco Office                     | 61,503                                      | 66,333                                      | 69,925                                      | 73,753                                       |                                              |                                             |
| Mathematics                       | 1,111,765                                   | 1,170,894                                   | 1,445,810                                   | 1,587,490                                    |                                              |                                             |
| Biological Science                | 652,371                                     | 719,876                                     | 842,248                                     | 903,274                                      |                                              |                                             |
| Chemistry                         | 210,617                                     | 245,354                                     | 286,427                                     | 322,343                                      |                                              |                                             |
| Physics                           | 147,190                                     | 158,489                                     | 196,172                                     | 195,119                                      |                                              |                                             |
| Geology                           | 100,068                                     | 105,653                                     | 109,191                                     | 115,702                                      |                                              |                                             |
| Nursing                           | 613,291                                     | 656,278                                     | 861,772                                     | 936,537                                      |                                              |                                             |
| Health & Human Performance Office | 81,746                                      | 100,548                                     | 99,745                                      | 116,412                                      |                                              |                                             |
| Health & Human Performance        | 512,609                                     | 680,648                                     | 701,447                                     | 849,074                                      |                                              |                                             |
| Math Office                       | 50,300                                      | 51,567                                      | 54,244                                      | 57,184                                       |                                              |                                             |
| Allied Health                     | 8,606                                       | 15,910                                      | 41,815                                      | 73,927                                       |                                              |                                             |
| Computer and Information Systems  | 766,580                                     | 800,419                                     | 878,597                                     | 1,011,286                                    |                                              |                                             |
| Licensed Massage Therapy          | 272,852                                     | 232,641                                     | 251,088                                     | 214,946                                      |                                              |                                             |
| Emergency Medical Services        | 349,594                                     | 322,750                                     | 370,267                                     | 418,876                                      |                                              |                                             |
| Dental Assisting                  | 196,286                                     | 196,671                                     | 207,172                                     | 221,407                                      |                                              |                                             |
| Medical Assisting                 | 93,008                                      | 70,663                                      | 89,657                                      | 106,512                                      |                                              |                                             |
| Dietary Management                | 18,285                                      | 23,779                                      | 20,396                                      | 34,124                                       |                                              |                                             |
| Allied Health Office              | 46,787                                      | 46,116                                      | 51,463                                      | 53,241                                       |                                              |                                             |
| Pharmacy Technician               |                                             | 40,651                                      | 90,939                                      | 62,453                                       |                                              |                                             |
| CIS Office                        |                                             |                                             |                                             | 57,146                                       |                                              |                                             |
| Nursing Office                    | 50,844                                      | 44,139                                      | 49,376                                      | 51,992                                       |                                              |                                             |
| HHP: Exercise Science             | 25,128                                      | 861                                         |                                             |                                              |                                              |                                             |
| HHP: Health Classes               | 57,533                                      | 21,499                                      | 50,340                                      | 51,850                                       |                                              |                                             |
| HHP: Recreation (O.R.L.T.)        | 172,759                                     | 151,727                                     | 171,078                                     | 185,804                                      |                                              |                                             |
| Ponderosa Office                  | 52,588                                      | 52,176                                      | 54,884                                      | 58,190                                       |                                              |                                             |
| Forestry Technology               | 360,164                                     | 317,934                                     | 384,470                                     | 444,217                                      |                                              |                                             |
| Automotive                        | 238,188                                     | 299,798                                     | 330,432                                     | 346,445                                      |                                              |                                             |
| Office Administration             |                                             | 41                                          | 3,234                                       | 3,315                                        |                                              |                                             |
| Health Information Technology     | 170,365                                     | 180,984                                     | 231,697                                     | 278,797                                      |                                              |                                             |
| Manufacturing Processes           | 214,098                                     | 223,479                                     | 301,023                                     | 369,111                                      |                                              |                                             |
| Apprenticeship                    | 42,611                                      | 25,124                                      | 36,087                                      | 19,832                                       |                                              |                                             |
| Wildland Fire Management          | 63,164                                      | 56,452                                      | 61,217                                      | 64,514                                       |                                              |                                             |
| Structural Fire Science           | 50,781                                      | 70,425                                      | 69,957                                      | 81,503                                       |                                              |                                             |

**General Fund - Expenditures by Function**

|                                        | Fiscal Year<br>2008-09<br>ACTUAL<br>Amounts | Fiscal Year<br>2009-10<br>ACTUAL<br>Amounts | Fiscal Year<br>2010-11<br>CURRENT<br>Budget | Fiscal Year<br>2011-12<br>PROPOSED<br>Budget | Fiscal Year<br>2011-12<br>APPROVED<br>Budget | Fiscal Year<br>2011-12<br>ADOPTED<br>Budget |
|----------------------------------------|---------------------------------------------|---------------------------------------------|---------------------------------------------|----------------------------------------------|----------------------------------------------|---------------------------------------------|
| Geographical Information Systems       | 124,979                                     | 120,048                                     | 134,440                                     | 144,267                                      |                                              |                                             |
| Aviation Program                       | 98,248                                      | 107,222                                     | 177,498                                     | 201,501                                      |                                              |                                             |
| Composites Program                     | 942                                         | 13,928                                      |                                             |                                              |                                              |                                             |
| Regional Credit Instruction-Redmond    | 160,401                                     | 219,078                                     | 327,223                                     | 384,023                                      |                                              |                                             |
| Regional Credit Instruction-Madras     |                                             |                                             |                                             | 46,456                                       |                                              |                                             |
| Regional Credit Instruction-Prineville |                                             |                                             |                                             | 46,456                                       |                                              |                                             |
| Library Skills                         | 62,798                                      | 61,818                                      | 64,082                                      | 70,621                                       |                                              |                                             |
| <b>Total Instruction</b>               | <b>\$ 13,047,837</b>                        | <b>\$ 14,694,886</b>                        | <b>\$ 16,358,142</b>                        | <b>\$ 17,676,769</b>                         |                                              |                                             |
| <b>Instructional Support</b>           |                                             |                                             |                                             |                                              |                                              |                                             |
| Office of VP of Instruction            | \$ 566,091                                  | \$ 815,304                                  | \$ 1,004,331                                | \$ 997,397                                   |                                              |                                             |
| Library                                | 876,150                                     | 829,752                                     | 1,007,578                                   | 1,062,563                                    |                                              |                                             |
| Catalog and Class Schedule             | 44,934                                      | 9,353                                       | 28,618                                      | 28,618                                       |                                              |                                             |
| Commencement & Convocation             | 14,148                                      | 20,263                                      | 16,781                                      | 21,801                                       |                                              |                                             |
| Tutoring and Testing                   | 252,409                                     | 321,052                                     | 308,995                                     | 398,135                                      |                                              |                                             |
| Plan/Eval/Accreditation                | 5,000                                       | 5,000                                       | 5,000                                       | 5,000                                        |                                              |                                             |
| Academic Computing Support             | 117,295                                     | 108,743                                     | 170,176                                     | 187,686                                      |                                              |                                             |
| Instructional Deans                    | 335,515                                     | 299,608                                     | 434,350                                     | 451,904                                      |                                              |                                             |
| <b>Total Instructional Support</b>     | <b>\$ 2,211,542</b>                         | <b>\$ 2,409,075</b>                         | <b>\$ 2,975,829</b>                         | <b>\$ 3,153,104</b>                          |                                              |                                             |

**General Fund - Expenditures by Function**

|                                          | Fiscal Year<br>2008-09<br>ACTUAL<br>Amounts | Fiscal Year<br>2009-10<br>ACTUAL<br>Amounts | Fiscal Year<br>2010-11<br>CURRENT<br>Budget | Fiscal Year<br>2011-12<br>PROPOSED<br>Budget | Fiscal Year<br>2011-12<br>APPROVED<br>Budget | Fiscal Year<br>2011-12<br>ADOPTED<br>Budget |
|------------------------------------------|---------------------------------------------|---------------------------------------------|---------------------------------------------|----------------------------------------------|----------------------------------------------|---------------------------------------------|
| <b>Student Services</b>                  |                                             |                                             |                                             |                                              |                                              |                                             |
| Admissions                               | \$ 265,989                                  | \$ 286,114                                  | \$ 294,211                                  | \$ 307,049                                   |                                              |                                             |
| Counseling Center                        | 38,120                                      | 47,796                                      | 68,513                                      | 68,513                                       |                                              |                                             |
| Student Life                             | 117,836                                     | 149,392                                     | 257,853                                     | 295,129                                      |                                              |                                             |
| Financial Aid                            | 489,690                                     | 520,015                                     | 551,191                                     | 633,139                                      |                                              |                                             |
| Career Services and Job Placement        | 55,428                                      | 60,041                                      | 100,224                                     | 106,146                                      |                                              |                                             |
| Student Outreach & Contact               | 216,153                                     | 225,686                                     | 255,622                                     | 192,656                                      |                                              |                                             |
| Registrar                                | 380,133                                     | 446,858                                     | 590,858                                     | 579,463                                      |                                              |                                             |
| Multicultural Activities                 | 38,592                                      | 48,957                                      | 125,307                                     | 140,595                                      |                                              |                                             |
| Intramurals                              | 79,798                                      | 82,496                                      | 125,237                                     | 137,743                                      |                                              |                                             |
| Club Sports                              | 85,504                                      | 82,658                                      | 89,964                                      | 102,232                                      |                                              |                                             |
| Enrollment Cashiering                    | 56,913                                      | 57,162                                      | 62,199                                      | 65,960                                       |                                              |                                             |
| Disability Services                      | 170,286                                     | 166,530                                     | 205,267                                     | 214,445                                      |                                              |                                             |
| Office Dean of Student & Enrollment Svcs | 326,859                                     | 184,784                                     | 355,766                                     | 471,390                                      |                                              |                                             |
| Advising                                 | 363,131                                     | 453,903                                     | 495,058                                     | 676,280                                      |                                              |                                             |
| <b>Total Student Services</b>            | <b>\$ 2,684,432</b>                         | <b>\$ 2,812,392</b>                         | <b>\$ 3,577,270</b>                         | <b>\$ 3,990,740</b>                          |                                              |                                             |



## General Fund - Expenditures by Function

|                                       | Fiscal Year<br>2008-09<br>ACTUAL<br>Amounts | Fiscal Year<br>2009-10<br>ACTUAL<br>Amounts | Fiscal Year<br>2010-11<br>CURRENT<br>Budget | Fiscal Year<br>2011-12<br>PROPOSED<br>Budget | Fiscal Year<br>2011-12<br>APPROVED<br>Budget | Fiscal Year<br>2011-12<br>ADOPTED<br>Budget |
|---------------------------------------|---------------------------------------------|---------------------------------------------|---------------------------------------------|----------------------------------------------|----------------------------------------------|---------------------------------------------|
| <b>College Support Services</b>       |                                             |                                             |                                             |                                              |                                              |                                             |
| Governing Board                       | \$ 62,873                                   | \$ 60,800                                   | \$ 82,559                                   | \$ 86,531                                    |                                              |                                             |
| President's Office                    | 310,263                                     | 303,664                                     | 300,706                                     | 324,338                                      |                                              |                                             |
| Fiscal Services                       | 485,449                                     | 501,206                                     | 541,249                                     | 576,236                                      |                                              |                                             |
| Campus Safety and Security            | 311,276                                     | 337,596                                     | 372,848                                     | 518,920                                      |                                              |                                             |
| Human Resources                       | 314,152                                     | 344,687                                     | 376,088                                     | 427,512                                      |                                              |                                             |
| Mail Services                         | 145,962                                     | 206,709                                     | 246,841                                     | 253,926                                      |                                              |                                             |
| College Relations                     | 450,170                                     | 457,044                                     | 486,221                                     | 574,908                                      |                                              |                                             |
| Chief Financial Officer               | 366,441                                     | 348,225                                     | 362,549                                     | 392,458                                      |                                              |                                             |
| Legal, Audit and Professional Svcs    | 67,738                                      | 77,014                                      | 78,600                                      | 89,600                                       |                                              |                                             |
| Elections                             | 61,520                                      | 108,273                                     | 1,000                                       | 18,600                                       |                                              |                                             |
| General Institutional Support         | 661,424                                     | 602,211                                     | 817,525                                     | 855,283                                      |                                              |                                             |
| Liability and Other Insurance         | 75,447                                      | 80,992                                      | 174,148                                     | 216,855                                      |                                              |                                             |
| Institutional Research/Grants Office  | 118,469                                     | 150,935                                     | 195,889                                     | 200,307                                      |                                              |                                             |
| Vice President for Administration     | 300,847                                     | 297,649                                     | 325,989                                     | 346,354                                      |                                              |                                             |
| Organizational Development            | 3,312                                       | 4,529                                       | 4,313                                       | 4,313                                        |                                              |                                             |
| <b>Total College Support Services</b> | <b>\$ 3,735,343.0</b>                       | <b>\$ 3,881,534.0</b>                       | <b>\$ 4,366,525.0</b>                       | <b>\$ 4,886,141.0</b>                        |                                              |                                             |
| <b>Campus Services</b>                |                                             |                                             |                                             |                                              |                                              |                                             |
| Custodial Services                    | \$ 801,819                                  | \$ 867,907                                  | \$ 923,587                                  | \$ 1,011,127                                 |                                              |                                             |
| Utilities                             | 660,089                                     | 624,485                                     | 761,795                                     | 844,215                                      |                                              |                                             |
| Fire & Boiler Insurance               | 83,912                                      | 87,526                                      | 98,000                                      | 102,900                                      |                                              |                                             |
| Maintenance of Grounds                | 181,181                                     | 154,462                                     | 255,298                                     | 294,885                                      |                                              |                                             |
| Maintenance of Buildings              | 487,529                                     | 467,283                                     | 605,138                                     | 661,811                                      |                                              |                                             |
| Plant Additions                       | 2,306,490                                   | 1,173,685                                   | 655,605                                     | 743,767                                      |                                              |                                             |
| Plant Administration                  | 176,793                                     | 189,248                                     | 200,491                                     | 198,573                                      |                                              |                                             |
| Campus Shuttle                        | 57,089                                      | 69,822                                      | 68,382                                      | 78,917                                       |                                              |                                             |
| Redmond Campus Infrastructure         | 241,425                                     | 187,030                                     | 350,294                                     | 364,508                                      |                                              |                                             |
| Madras Campus Infrastructure          |                                             |                                             |                                             | 35,000                                       |                                              |                                             |
| Prineville Campus Infrastructure      |                                             |                                             |                                             | 12,100                                       |                                              |                                             |
| <b>Total Campus Services</b>          | <b>\$ 4,996,327</b>                         | <b>\$ 3,821,448</b>                         | <b>\$ 3,918,590</b>                         | <b>\$ 4,347,803</b>                          |                                              |                                             |

**General Fund - Expenditures by Function**

|                                     | Fiscal Year<br>2008-09<br>ACTUAL<br>Amounts | Fiscal Year<br>2009-10<br>ACTUAL<br>Amounts | Fiscal Year<br>2010-11<br>CURRENT<br>Budget | Fiscal Year<br>2011-12<br>PROPOSED<br>Budget | Fiscal Year<br>2011-12<br>APPROVED<br>Budget | Fiscal Year<br>2011-12<br>ADOPTED<br>Budget |
|-------------------------------------|---------------------------------------------|---------------------------------------------|---------------------------------------------|----------------------------------------------|----------------------------------------------|---------------------------------------------|
| <b>Information Technology</b>       |                                             |                                             |                                             |                                              |                                              |                                             |
| Information Technology Services     | \$ 568,468                                  | \$ 750,334                                  | \$ 957,975                                  | \$ 1,306,832                                 |                                              |                                             |
| Management Information Systems      | 432,398                                     | 376,205                                     | 624,847                                     | 590,304                                      |                                              |                                             |
| User Services                       | 447,627                                     | 541,510                                     | 548,527                                     | 608,069                                      |                                              |                                             |
| Enterprise Computing Services       | 189,073                                     | 181,525                                     | 177,230                                     | 192,520                                      |                                              |                                             |
| Network/Telecom & Media Services    | 464,076                                     | 383,712                                     | 454,104                                     | 499,279                                      |                                              |                                             |
| Web Development                     |                                             |                                             | 1,351                                       | 87,883                                       |                                              |                                             |
| <b>Total Information Technology</b> | <b>\$ 2,101,642</b>                         | <b>\$ 2,233,286</b>                         | <b>\$ 2,764,034</b>                         | <b>\$ 3,284,887</b>                          |                                              |                                             |
| <b>Financial Aid</b>                |                                             |                                             |                                             |                                              |                                              |                                             |
| Financial Aid Transfers             | \$ 161,568                                  | \$ 209,475                                  | \$ 212,954                                  | \$ 216,074                                   |                                              |                                             |
| <b>Total Financial Aid</b>          | <b>\$ 161,568</b>                           | <b>\$ 209,475</b>                           | <b>\$ 212,954</b>                           | <b>\$ 216,074</b>                            |                                              |                                             |
| <b>Contingency</b>                  |                                             |                                             |                                             |                                              |                                              |                                             |
| Contingency                         | \$ 400,000                                  | \$ 550,000                                  | \$ 800,000                                  | \$ 800,000                                   |                                              |                                             |
| <b>Total Contingency</b>            | <b>\$ 400,000</b>                           | <b>\$ 550,000</b>                           | <b>\$ 800,000</b>                           | <b>\$ 800,000</b>                            |                                              |                                             |
| <b>Requirements</b>                 | <b>\$ 29,338,691</b>                        | <b>\$ 30,612,096</b>                        | <b>\$ 34,973,344</b>                        | <b>\$ 38,355,518</b>                         |                                              |                                             |
| <b>Ending Fund Balance</b>          | 4,352,567                                   | 4,949,257                                   | 3,056,656                                   | 2,948,482                                    |                                              |                                             |
| <b>Total Requirements</b>           | <b>\$ 33,691,258</b>                        | <b>\$ 35,561,353</b>                        | <b>\$ 38,030,000</b>                        | <b>\$ 41,304,000</b>                         |                                              |                                             |

## General Fund - Expenditures by Category

|                                    | FTE   | Personal Services | Materials & Services | Capital Outlay | Transfers Out | Contingency | Fiscal Year 2011-2012 PROPOSED Budget |
|------------------------------------|-------|-------------------|----------------------|----------------|---------------|-------------|---------------------------------------|
| <b>Instruction</b>                 |       |                   |                      |                |               |             |                                       |
| Humanities Office                  | 1.00  | \$ 55,240         | \$ 5,354             |                |               |             | \$ 60,594                             |
| Writing/Literature                 | 16.00 | 1,652,208         | 22,031               |                |               |             | 1,674,239                             |
| Foreign Languages                  | 3.00  | 309,110           | 7,997                |                |               |             | 317,107                               |
| Speech                             | 4.10  | 414,847           | 4,030                |                |               |             | 418,877                               |
| Social Science Office              | 1.00  | 59,597            | 6,951                |                |               |             | 66,548                                |
| Music                              | 2.00  | 261,566           | 23,568               |                |               |             | 285,134                               |
| Art                                | 3.00  | 368,411           | 27,591               |                |               |             | 396,002                               |
| Theatre Arts                       | 0.40  | 46,791            | 737                  |                |               |             | 47,528                                |
| Fine Arts and Communication Office | 1.00  | 68,135            | 7,241                |                |               |             | 75,376                                |
| Business Administration            | 5.50  | 580,729           | 15,155               |                |               |             | 595,884                               |
| Culinary Program                   |       |                   |                      |                | 35,000        |             | 35,000                                |
| Grandview Office                   | 1.00  | 51,627            | 1,952                |                |               |             | 53,579                                |
| Hospitality, Tourism, & Recreation |       | 4,622             | 1,084                |                |               |             | 5,706                                 |
| Journalism                         |       | 6,804             | 1,179                |                |               |             | 7,983                                 |
| Philosophy                         |       | 9,360             | 528                  |                |               |             | 9,888                                 |
| Addiction Studies                  | 1.00  | 103,857           | 2,496                |                |               |             | 106,353                               |
| Anthropology                       | 1.50  | 142,143           | 1,390                |                |               |             | 143,533                               |
| Criminal Justice                   | 1.50  | 123,223           | 1,609                |                |               |             | 124,832                               |
| Economics                          | 1.00  | 122,040           | 1,353                |                |               |             | 123,393                               |
| Education                          | 1.50  | 126,580           | 2,206                |                |               |             | 128,786                               |
| Geography                          | 1.50  | 117,514           | 1,992                |                |               |             | 119,506                               |
| History                            | 2.25  | 224,938           | 2,134                |                |               |             | 227,072                               |
| Human Development                  | 1.50  | 149,414           | 6,206                |                |               |             | 155,620                               |
| Political Science                  | 0.10  | 9,641             | 700                  |                |               |             | 10,341                                |
| Psychology                         | 4.50  | 384,201           | 8,476                |                |               |             | 392,677                               |
| Sociology                          | 2.50  | 255,053           | 1,798                |                |               |             | 256,851                               |
| Oregon Leadership Institute        | 0.50  | 46,457            | 14,669               |                |               |             | 61,126                                |
| Adult Basic Education              |       |                   |                      |                | 590,294       |             | 590,294                               |
| Regional Svcs. & R.C. Operations   | 3.00  | 260,118           | 19,152               |                | 415,207       |             | 694,477                               |
| Regional Svcs. & M.C. Operations   | 2.00  | 140,176           | 5,300                |                |               |             | 145,476                               |
| Regional Svcs. & P.C. Operations   | 1.00  | 75,704            | 5,300                |                |               |             | 81,004                                |
| Engineering & Engr. Tech.          |       | 4,925             | 1,358                |                |               |             | 6,283                                 |

## General Fund - Expenditures by Category

|                                   | FTE   | Personal<br>Services | Materials<br>& Services | Capital<br>Outlay | Transfers<br>Out | Contingency | Fiscal Year<br>2011-2012<br>PROPOSED<br>Budget |
|-----------------------------------|-------|----------------------|-------------------------|-------------------|------------------|-------------|------------------------------------------------|
| Ochoco Office                     | 1.00  | 62,087               | 11,666                  |                   |                  |             | 73,753                                         |
| Mathematics                       | 15.00 | 1,563,005            | 24,485                  |                   |                  |             | 1,587,490                                      |
| Biological Science                | 9.55  | 858,829              | 44,445                  |                   |                  |             | 903,274                                        |
| Chemistry                         | 3.58  | 314,722              | 7,621                   |                   |                  |             | 322,343                                        |
| Physics                           | 1.92  | 187,778              | 7,341                   |                   |                  |             | 195,119                                        |
| Geology                           | 1.00  | 110,614              | 5,088                   |                   |                  |             | 115,702                                        |
| Nursing                           | 10.00 | 890,543              | 45,994                  |                   |                  |             | 936,537                                        |
| Health & Human Performance Office | 1.50  | 109,873              | 6,539                   |                   |                  |             | 116,412                                        |
| Health & Human Performance        | 9.00  | 791,716              | 57,358                  |                   |                  |             | 849,074                                        |
| Math Office                       | 1.00  | 56,157               | 1,027                   |                   |                  |             | 57,184                                         |
| Allied Health                     | 0.10  | 71,090               | 2,837                   |                   |                  |             | 73,927                                         |
| Computer and Information Systems  | 9.50  | 969,864              | 41,422                  |                   |                  |             | 1,011,286                                      |
| Licensed Massage Therapy          | 1.50  | 195,888              | 19,058                  |                   |                  |             | 214,946                                        |
| Emergency Medical Services        | 2.50  | 292,887              | 125,989                 |                   |                  |             | 418,876                                        |
| Dental Assisting                  | 2.00  | 201,392              | 20,015                  |                   |                  |             | 221,407                                        |
| Medical Assisting                 | 1.00  | 93,005               | 13,507                  |                   |                  |             | 106,512                                        |
| Dietary Management                | 0.70  | 32,931               | 1,193                   |                   |                  |             | 34,124                                         |
| Allied Health Office              | 1.00  | 49,185               | 4,056                   |                   |                  |             | 53,241                                         |
| Pharmacy Technician               | 0.50  | 50,208               | 12,245                  |                   |                  |             | 62,453                                         |
| CIS Office                        | 1.00  | 56,646               | 500                     |                   |                  |             | 57,146                                         |
| Nursing Office                    | 1.00  | 50,361               | 1,631                   |                   |                  |             | 51,992                                         |
| HHP: Health Classes               |       | 51,850               |                         |                   |                  |             | 51,850                                         |
| HHP: Recreation (O.R.L.T.)        | 2.00  | 181,695              | 4,109                   |                   |                  |             | 185,804                                        |
| Ponderosa Office                  | 1.00  | 54,139               | 4,051                   |                   |                  |             | 58,190                                         |
| Forestry Technology               | 3.90  | 397,291              | 46,926                  |                   |                  |             | 444,217                                        |
| Automotive                        | 3.05  | 326,967              | 19,478                  |                   |                  |             | 346,445                                        |
| Office Administration             |       | 2,764                | 551                     |                   |                  |             | 3,315                                          |
| Health Information Technology     | 3.00  | 264,557              | 14,240                  |                   |                  |             | 278,797                                        |
| Manufacturing Processes           | 4.50  | 320,035              | 49,076                  |                   |                  |             | 369,111                                        |
| Apprenticeship                    |       | 19,267               | 565                     |                   |                  |             | 19,832                                         |
| Wildland Fire Management          | 0.55  | 50,224               | 14,290                  |                   |                  |             | 64,514                                         |
| Structural Fire Science           | 0.50  | 67,238               | 14,265                  |                   |                  |             | 81,503                                         |
| Geographical Information Systems  | 1.00  | 135,169              | 9,098                   |                   |                  |             | 144,267                                        |

**General Fund - Expenditures by Category**

|                                        | FTE           | Personal Services    | Materials & Services | Capital Outlay    | Transfers Out       | Contingency | Fiscal Year 2011-2012 PROPOSED Budget |
|----------------------------------------|---------------|----------------------|----------------------|-------------------|---------------------|-------------|---------------------------------------|
| Aviation Program                       | 2.00          | 192,462              | 9,039                |                   |                     |             | 201,501                               |
| Regional Credit Instruction-Redmond    | 1.50          | 369,737              | 14,286               |                   |                     |             | 384,023                               |
| Regional Credit Instruction-Madras     |               | 44,056               | 2,400                |                   |                     |             | 46,456                                |
| Regional Credit Instruction-Prineville |               | 44,056               | 2,400                |                   |                     |             | 46,456                                |
| Library Skills                         | 0.75          | 69,829               | 792                  |                   |                     |             | 70,621                                |
| <b>Total Instruction</b>               | <b>161.45</b> | <b>\$ 15,775,148</b> | <b>\$ 861,120</b>    | <b>\$ -</b>       | <b>\$ 1,040,501</b> | <b>\$ -</b> | <b>\$ 17,676,769</b>                  |
| <b>Instructional Support</b>           |               |                      |                      |                   |                     |             |                                       |
| Office of VP of Instruction            | 2.00          | \$ 775,556           | \$ 24,841            |                   | \$ 197,000          |             | \$ 997,397                            |
| Library                                | 9.25          | 829,855              | 129,016              | 103,692           |                     |             | 1,062,563                             |
| Catalog and Class Schedule             |               |                      | 28,618               |                   |                     |             | 28,618                                |
| Commencement & Convocation             |               | 1,292                | 20,509               |                   |                     |             | 21,801                                |
| Tutoring and Testing                   | 3.00          | 392,759              | 5,376                |                   |                     |             | 398,135                               |
| Plan/Eval/Accreditation                |               |                      |                      |                   | 5,000               |             | 5,000                                 |
| Academic Computing Support             | 2.00          | 140,482              | 47,204               |                   |                     |             | 187,686                               |
| Instructional Deans                    | 4.00          | 433,547              | 18,357               |                   |                     |             | 451,904                               |
| <b>Total Instructional Support</b>     | <b>20.25</b>  | <b>\$ 2,573,491</b>  | <b>\$ 273,921</b>    | <b>\$ 103,692</b> | <b>\$ 202,000</b>   | <b>\$ -</b> | <b>\$ 3,153,104</b>                   |

**General Fund - Expenditures by Category**

|                                     | FTE          | Personal Services   | Materials & Services | Capital Outlay | Transfers Out   | Contingency | Fiscal Year 2011-2012 PROPOSED Budget |
|-------------------------------------|--------------|---------------------|----------------------|----------------|-----------------|-------------|---------------------------------------|
| <b>Student Services</b>             |              |                     |                      |                |                 |             |                                       |
| Admissions                          | 4.00         | \$ 283,484          | \$ 23,565            |                |                 |             | \$ 307,049                            |
| Counseling Center                   |              |                     | 68,513               |                |                 |             | 68,513                                |
| Student Life                        | 3.00         | 241,849             | 52,280               |                | 1,000           |             | 295,129                               |
| Financial Aid                       | 8.25         | 609,200             | 23,939               |                |                 |             | 633,139                               |
| Career Services and Job Placement   | 1.50         | 96,120              | 10,026               |                |                 |             | 106,146                               |
| Student Outreach & Contact          | 1.00         | 71,612              | 121,044              |                |                 |             | 192,656                               |
| Registrar                           | 9.50         | 543,671             | 35,792               |                |                 |             | 579,463                               |
| Multicultural Activities            | 1.50         | 102,349             | 38,246               |                |                 |             | 140,595                               |
| Intramurals                         | 1.50         | 116,288             | 21,455               |                |                 |             | 137,743                               |
| Club Sports                         | 0.15         | 36,644              | 65,588               |                |                 |             | 102,232                               |
| Enrollment Cashiering               | 1.00         | 62,042              | 3,918                |                |                 |             | 65,960                                |
| Disability Services                 | 2.75         | 196,068             | 18,377               |                |                 |             | 214,445                               |
| Office Dean of Student & Enroll Svc | 5.00         | 444,907             | 26,483               |                |                 |             | 471,390                               |
| Advising                            | 8.50         | 623,245             | 53,035               |                |                 |             | 676,280                               |
| <b>Total Student Services</b>       | <b>47.65</b> | <b>\$ 3,427,479</b> | <b>\$ 562,261</b>    | <b>\$ -</b>    | <b>\$ 1,000</b> | <b>\$ -</b> | <b>\$ 3,990,740</b>                   |

## General Fund - Expenditures by Category

|                                       | FTE          | Personal Services   | Materials & Services | Capital Outlay    | Transfers Out     | Contingency | Fiscal Year 2011-2012 PROPOSED Budget |
|---------------------------------------|--------------|---------------------|----------------------|-------------------|-------------------|-------------|---------------------------------------|
| <b>College Support Services</b>       |              |                     |                      |                   |                   |             |                                       |
| Governing Board                       | 0.50         | \$ 38,097           | \$ 48,434            |                   |                   |             | \$ 86,531                             |
| President's Office                    | 1.50         | 299,763             | 24,575               |                   |                   |             | 324,338                               |
| Fiscal Services                       | 6.50         | 558,674             | 17,562               |                   |                   |             | 576,236                               |
| Campus Safety and Security            | 5.75         | 324,472             | 194,448              |                   |                   |             | 518,920                               |
| Human Resources                       | 4.00         | 331,367             | 96,145               |                   |                   |             | 427,512                               |
| Mail Services                         | 1.25         | 70,430              | 183,496              |                   |                   |             | 253,926                               |
| College Relations                     | 6.00         | 450,706             | 124,202              |                   |                   |             | 574,908                               |
| Chief Financial Officer               | 3.75         | 371,684             | 20,774               |                   |                   |             | 392,458                               |
| Legal, Audit and Professional Svcs    |              |                     | 89,600               |                   |                   |             | 89,600                                |
| Elections                             |              |                     | 18,600               |                   |                   |             | 18,600                                |
| General Institutional Support         |              | 213,800             | 173,000              | 382,483           | 86,000            |             | 855,283                               |
| Liability and Other Insurance         |              |                     | 66,855               |                   | 150,000           |             | 216,855                               |
| Institutional Research/Grants Office  | 2.00         | 168,028             | 32,279               |                   |                   |             | 200,307                               |
| Vice President for Administration     | 2.75         | 302,758             | 43,596               |                   |                   |             | 346,354                               |
| Organizational Development            |              |                     | 4,313                |                   |                   |             | 4,313                                 |
| <b>Total College Support Services</b> | <b>34.00</b> | <b>\$ 3,129,779</b> | <b>\$ 1,137,879</b>  | <b>\$ 382,483</b> | <b>\$ 236,000</b> | <b>\$ -</b> | <b>\$ 4,886,141</b>                   |
| <b>Campus Services</b>                |              |                     |                      |                   |                   |             |                                       |
| Custodial Services                    | 17.50        | \$ 928,770          | \$ 82,357            |                   |                   |             | \$ 1,011,127                          |
| Utilities                             |              |                     | 779,215              |                   | 65,000            |             | 844,215                               |
| Fire & Boiler Insurance               |              |                     | 102,900              |                   |                   |             | 102,900                               |
| Maintenance of Grounds                | 3.00         | 200,223             | 94,662               |                   |                   |             | 294,885                               |
| Maintenance of Buildings              | 6.00         | 425,032             | 236,779              |                   |                   |             | 661,811                               |
| Plant Additions                       |              |                     |                      |                   | 743,767           |             | 743,767                               |
| Plant Administration                  | 2.50         | 188,964             | 9,609                |                   |                   |             | 198,573                               |
| Campus Shuttle                        | 1.50         | 64,735              | 14,182               |                   |                   |             | 78,917                                |
| Redmond Campus Infrastructure         | 3.25         | 168,744             | 118,076              |                   | 77,688            |             | 364,508                               |
| Madras Campus Infrastructure          |              |                     | 35,000               |                   |                   |             | 35,000                                |
| Prineville Campus Infrastructure      |              |                     | 12,100               |                   |                   |             | 12,100                                |
| <b>Total Campus Services</b>          | <b>33.75</b> | <b>\$ 1,976,468</b> | <b>\$ 1,484,880</b>  | <b>\$ -</b>       | <b>\$ 886,455</b> | <b>\$ -</b> | <b>\$ 4,347,803</b>                   |

**General Fund - Expenditures by Category**

|                                     | FTE           | Personal Services    | Materials & Services | Capital Outlay    | Transfers Out       | Contingency       | Fiscal Year 2011-2012 PROPOSED Budget |
|-------------------------------------|---------------|----------------------|----------------------|-------------------|---------------------|-------------------|---------------------------------------|
| <b>Information Technology</b>       |               |                      |                      |                   |                     |                   |                                       |
| Information Technology Services     | 3.50          | \$ 325,549           | \$ 427,960           |                   | \$ 553,323          |                   | \$ 1,306,832                          |
| Management Information Systems      | 6.00          | 561,917              | 28,387               |                   |                     |                   | 590,304                               |
| User Services                       | 6.50          | 544,040              | 64,029               |                   |                     |                   | 608,069                               |
| Enterprise Computing Services       | 2.00          | 179,295              | 13,225               |                   |                     |                   | 192,520                               |
| Network/Telecom & Media Services    | 4.00          | 328,993              | 170,286              |                   |                     |                   | 499,279                               |
| Web Development                     | 1.00          | 84,883               | 3,000                |                   |                     |                   | 87,883                                |
| <b>Total Information Technology</b> | <b>23.00</b>  | <b>\$ 2,024,677</b>  | <b>\$ 706,887</b>    | <b>\$ -</b>       | <b>\$ 553,323</b>   | <b>\$ -</b>       | <b>\$ 3,284,887</b>                   |
| <b>Financial Aid</b>                |               |                      |                      |                   |                     |                   |                                       |
| Financial Aid Transactions          |               |                      | \$ 11,954            |                   | \$ 204,120          |                   | \$ 216,074                            |
| <b>Total Financial Aid</b>          | <b>-</b>      | <b>\$ -</b>          | <b>\$ 11,954</b>     | <b>\$ -</b>       | <b>\$ 204,120</b>   | <b>\$ -</b>       | <b>\$ 216,074</b>                     |
| <b>Contingency</b>                  |               |                      |                      |                   |                     |                   |                                       |
| Contingency                         |               |                      |                      |                   |                     | \$ 800,000        | \$ 800,000                            |
| <b>Total Contingency</b>            | <b>-</b>      | <b>\$ -</b>          | <b>\$ -</b>          | <b>\$ -</b>       | <b>\$ -</b>         | <b>\$ 800,000</b> | <b>\$ 800,000</b>                     |
| <b>Total General Fund Expenses</b>  | <b>320.10</b> | <b>\$ 28,907,042</b> | <b>\$ 5,038,902</b>  | <b>\$ 486,175</b> | <b>\$ 3,123,399</b> | <b>\$ 800,000</b> | <b>\$ 38,355,518</b>                  |



3-9-11

**Summary of General Fund Transfers  
2011/12 Budget**

| <b>Transfers-in</b>                    |                |                             |
|----------------------------------------|----------------|-----------------------------|
| <b>Programs/Projects</b>               | <b>Amount</b>  | <b>Purpose of Transfer</b>  |
| Summer term program                    | 500,000        | <i>General Fund support</i> |
| PERS reserve                           | 250,000        | <i>General Fund support</i> |
| Outreach centers                       | 50,000         | <i>General Fund support</i> |
| <b>Total General Fund Transfers-in</b> | <b>800,000</b> |                             |

| <b>Transfers-out</b>                    |                  |                                                                                           |
|-----------------------------------------|------------------|-------------------------------------------------------------------------------------------|
| <b>Department/Function</b>              | <b>Amount</b>    | <b>Purpose of Transfer</b>                                                                |
| Instruction                             | 1,040,501        | <i>Support for community education, adult basic education , and culinary programs.</i>    |
| Instructional Support                   | 202,000          | <i>Faculty professional development, sabbatical, and accreditation</i>                    |
| Student Life                            | 1,000            | <i>Student Honors</i>                                                                     |
| Institutional Support                   | 86,000           | <i>Classified and administrative development, and innovation</i>                          |
| Institutional Support                   | 150,000          | <i>Unemployment benefits.</i>                                                             |
| Plant Operations                        | 142,688          | <i>Debt Service payments for energy efficiency project and portion of Redmond campus.</i> |
| Plant Operations                        | 743,767          | <i>New construction &amp; campus renovation, and repairs &amp; maintenance.</i>           |
| Information Technology Services         | 553,323          | <i>Computer lifecycle/IT Server/Infrastructure</i>                                        |
| Financial Aid                           | 204,120          | <i>Financial aid match and honors scholarships</i>                                        |
| <b>Total General Fund Transfers-out</b> | <b>3,123,399</b> |                                                                                           |

Central Oregon Community College  
2011-12 Budget

Date: 04-MAR-11  
Time: 10:16

General Fund Summary

|                                     | Actual<br>2008-09 | Actual<br>2009-10 | Budget<br>2010-11 | Proposed<br>2011-12 | Approved<br>2011-12 | Adopted<br>2011-12 |
|-------------------------------------|-------------------|-------------------|-------------------|---------------------|---------------------|--------------------|
| 51100 Administrative Salaries F/T   | 1,723,285         | 1,781,829         | 1,908,610         | 2,042,551           | 0                   | 0                  |
| 51101 Other Taxable Compensation    | 21,400            | 24,749            | 21,400            | 22,900              | 0                   | 0                  |
| 51102 Taxable Mileage Allowance     | 0                 | 0                 | 0                 | 23,500              | 0                   | 0                  |
| 51200 Administrative Salaries P/T   | 0                 | 0                 | 0                 | 32,827              | 0                   | 0                  |
| 51300 Faculty Salaries F/T          | 5,348,574         | 5,805,058         | 6,544,503         | 6,509,647           | 0                   | 0                  |
| 51400 Faculty Salaries P/T          | 1,270,912         | 1,677,863         | 2,182,658         | 2,411,609           | 0                   | 0                  |
| 51410 Adjunct Faculty               | 672,834           | 795,259           | 972,527           | 1,144,089           | 0                   | 0                  |
| 51500 Classified Salaries F/T       | 2,351,412         | 2,528,631         | 2,769,566         | 3,006,883           | 0                   | 0                  |
| 51600 Classified Salaries P/T       | 279,781           | 251,458           | 345,845           | 437,514             | 0                   | 0                  |
| 51700 Irregular Wages               | 615,978           | 719,380           | 788,131           | 876,590             | 0                   | 0                  |
| 51700 Irregular Wages               | 0                 | 0                 | 0                 | 12,647              | 0                   | 0                  |
| 51900 Prof. Non-Managerial - F/T    | 1,523,787         | 1,731,339         | 2,189,503         | 2,219,554           | 0                   | 0                  |
| 51910 Prof. Non-Managerial - P/T    | 138,200           | 170,564           | 290,163           | 279,459             | 0                   | 0                  |
| 52000 Payroll Assessments           | 6,404,084         | 6,544,975         | 8,294,394         | 9,887,272           | 0                   | 0                  |
| 61000 Materials and Supplies        | 903,102           | 978,202           | 1,077,131         | 1,132,924           | 0                   | 0                  |
| 62000 Outside and Contract Services | 1,485,856         | 1,647,676         | 2,724,686         | 2,913,814           | 0                   | 0                  |
| 63000 Utilities                     | 795,108           | 763,370           | 902,507           | 1,000,199           | 0                   | 0                  |
| 64100 Administrative Travel         | 105,545           | 91,809            | 155,643           | 165,426             | 0                   | 0                  |
| 64200 Professional Travel/Develop.  | 75,755            | 75,933            | 148,070           | 181,003             | 0                   | 0                  |
| 64300 Student Field Experience      | 59,414            | 51,049            | 119,940           | 112,532             | 0                   | 0                  |
| 65000 Repair and Replacement        | 52,988            | 40,120            | 101,455           | 105,646             | 0                   | 0                  |
| 66000 Insurance Expense             | 159,485           | 156,667           | 197,447           | 215,404             | 0                   | 0                  |
| 69000 Financial Aid                 | 11,839            | 14,475            | 11,954            | 11,954              | 0                   | 0                  |
| 71000 Purchased Capital             | 386,903           | 293,632           | 395,567           | 382,483             | 0                   | 0                  |
| 72000 Construction                  | 0                 | 70                | 0                 | 0                   | 0                   | 0                  |
| 74000 Library Capital               | 108,954           | 83,208            | 103,692           | 103,692             | 0                   | 0                  |
| 82000 Transfers Out                 | 4,843,497         | 4,384,788         | 2,727,952         | 3,123,399           | 0                   | 0                  |
|                                     | 29,338,693        | 30,612,104        | 34,973,344        | 38,355,518          | 0                   | 0                  |

Instructional Support Summary

|                                     | Actual<br>2008-09 | Actual<br>2009-10 | Budget<br>2010-11 | Proposed<br>2011-12 | Approved<br>2011-12 | Adopted<br>2011-12 |
|-------------------------------------|-------------------|-------------------|-------------------|---------------------|---------------------|--------------------|
| 51100 Administrative Salaries F/T   | 397,880           | 382,576           | 461,804           | 447,996             | 0                   | 0                  |
| 51101 Other Taxable Compensation    | 2,000             | 2,000             | 2,000             | 2,000               | 0                   | 0                  |
| 51300 Faculty Salaries F/T          | 100,663           | 103,439           | 105,507           | 112,768             | 0                   | 0                  |
| 51400 Faculty Salaries P/T          | 50,216            | 81,398            | 533,290           | 532,289             | 0                   | 0                  |
| 51410 Adjunct Faculty               | 14,649            | 13,232            | 11,957            | 12,316              | 0                   | 0                  |
| 51500 Classified Salaries F/T       | 169,068           | 176,157           | 229,485           | 242,449             | 0                   | 0                  |
| 51600 Classified Salaries P/T       | 44,344            | 34,301            | 51,269            | 84,778              | 0                   | 0                  |
| 51700 Irregular Wages               | 223,081           | 287,271           | 245,200           | 252,378             | 0                   | 0                  |
| 51900 Prof. Non-Managerial - F/T    | 127,730           | 139,065           | 185,127           | 198,013             | 0                   | 0                  |
| 52000 Payroll Assessments           | 430,383           | 454,815           | 579,477           | 688,504             | 0                   | 0                  |
| 61000 Materials and Supplies        | 91,011            | 52,847            | 65,169            | 65,169              | 0                   | 0                  |
| 62000 Outside and Contract Services | 139,255           | 137,767           | 178,763           | 187,663             | 0                   | 0                  |
| 64100 Administrative Travel         | 14,557            | 7,769             | 9,193             | 9,193               | 0                   | 0                  |
| 64200 Professional Travel/Develop.  | 5,749             | 3,738             | 11,896            | 11,896              | 0                   | 0                  |
| 71000 Purchased Capital             | 0                 | 7,494             | 0                 | 0                   | 0                   | 0                  |
| 74000 Library Capital               | 108,954           | 83,208            | 103,692           | 103,692             | 0                   | 0                  |
| 82000 Transfers Out                 | 292,000           | 442,000           | 202,000           | 202,000             | 0                   | 0                  |
|                                     | -----             | -----             | -----             | -----               | -----               | -----              |
|                                     | 2,211,540         | 2,409,077         | 2,975,829         | 3,153,104           | 0                   | 0                  |
|                                     | =====             | =====             | =====             | =====               | =====               | =====              |

Student Services Summary

|                                     | Actual<br>2008-09 | Actual<br>2009-10 | Budget<br>2010-11 | Proposed<br>2011-12 | Approved<br>2011-12 | Adopted<br>2011-12 |
|-------------------------------------|-------------------|-------------------|-------------------|---------------------|---------------------|--------------------|
| 51100 Administrative Salaries F/T   | 320,888           | 330,959           | 337,578           | 406,804             | 0                   | 0                  |
| 51101 Other Taxable Compensation    | 0                 | 1,186             | 1,000             | 1,000               | 0                   | 0                  |
| 51200 Administrative Salaries P/T   | 0                 | 0                 | 0                 | 32,827              | 0                   | 0                  |
| 51400 Faculty Salaries P/T          | 28,707            | 36,386            | 29,276            | 30,154              | 0                   | 0                  |
| 51500 Classified Salaries F/T       | 517,744           | 564,195           | 617,491           | 639,256             | 0                   | 0                  |
| 51600 Classified Salaries P/T       | 30,438            | 72,471            | 82,233            | 90,084              | 0                   | 0                  |
| 51700 Irregular Wages               | 52,906            | 57,408            | 93,321            | 134,721             | 0                   | 0                  |
| 51900 Prof. Non-Managerial - F/T    | 409,876           | 466,583           | 605,396           | 625,530             | 0                   | 0                  |
| 51910 Prof. Non-Managerial - P/T    | 58,426            | 86,876            | 183,239           | 159,166             | 0                   | 0                  |
| 52000 Payroll Assessments           | 751,097           | 795,454           | 1,084,556         | 1,307,937           | 0                   | 0                  |
| 61000 Materials and Supplies        | 117,619           | 124,641           | 122,634           | 122,020             | 0                   | 0                  |
| 62000 Outside and Contract Services | 176,228           | 214,688           | 265,177           | 280,810             | 0                   | 0                  |
| 64100 Administrative Travel         | 25,929            | 28,470            | 49,390            | 50,452              | 0                   | 0                  |
| 64200 Professional Travel/Develop.  | 19,362            | 19,618            | 38,729            | 42,729              | 0                   | 0                  |
| 64300 Student Field Experience      | 13,799            | 12,458            | 56,050            | 56,050              | 0                   | 0                  |
| 65000 Repair and Replacement        | 600               | 0                 | 0                 | 0                   | 0                   | 0                  |
| 66000 Insurance Expense             | 9,810             | 0                 | 10,200            | 10,200              | 0                   | 0                  |
| 82000 Transfers Out                 | 151,000           | 1,000             | 1,000             | 1,000               | 0                   | 0                  |
|                                     | -----             | -----             | -----             | -----               | -----               | -----              |
|                                     | 2,684,429         | 2,812,393         | 3,577,270         | 3,990,740           | 0                   | 0                  |
|                                     | =====             | =====             | =====             | =====               | =====               | =====              |

College Support Services Summary

|                                     | Actual<br>2008-09 | Actual<br>2009-10 | Budget<br>2010-11 | Proposed<br>2011-12 | Approved<br>2011-12 | Adopted<br>2011-12 |
|-------------------------------------|-------------------|-------------------|-------------------|---------------------|---------------------|--------------------|
| 51100 Administrative Salaries F/T   | 733,425           | 748,316           | 722,262           | 809,894             | 0                   | 0                  |
| 51101 Other Taxable Compensation    | 19,400            | 20,303            | 18,400            | 19,900              | 0                   | 0                  |
| 51400 Faculty Salaries P/T          | 0                 | 162               | 0                 | 0                   | 0                   | 0                  |
| 51500 Classified Salaries F/T       | 295,596           | 296,051           | 312,995           | 358,737             | 0                   | 0                  |
| 51600 Classified Salaries P/T       | 78,898            | 78,848            | 104,016           | 116,317             | 0                   | 0                  |
| 51700 Irregular Wages               | 26,927            | 32,604            | 43,835            | 45,015              | 0                   | 0                  |
| 51900 Prof. Non-Managerial - F/T    | 421,844           | 466,162           | 474,193           | 487,352             | 0                   | 0                  |
| 51910 Prof. Non-Managerial - P/T    | 25,411            | 41,197            | 46,967            | 40,382              | 0                   | 0                  |
| 52000 Payroll Assessments           | 929,409           | 909,961           | 1,026,436         | 1,252,182           | 0                   | 0                  |
| 61000 Materials and Supplies        | 152,392           | 204,551           | 248,056           | 251,370             | 0                   | 0                  |
| 62000 Outside and Contract Services | 511,892           | 640,392           | 662,458           | 743,704             | 0                   | 0                  |
| 64100 Administrative Travel         | 35,714            | 29,219            | 35,911            | 39,464              | 0                   | 0                  |
| 64200 Professional Travel/Develop.  | 12,062            | 13,316            | 22,191            | 25,312              | 0                   | 0                  |
| 65000 Repair and Replacement        | 9,631             | 635               | 11,174            | 10,824              | 0                   | 0                  |
| 66000 Insurance Expense             | 55,779            | 61,428            | 54,148            | 67,205              | 0                   | 0                  |
| 71000 Purchased Capital             | 326,965           | 252,390           | 382,483           | 382,483             | 0                   | 0                  |
| 82000 Transfers Out                 | 100,000           | 86,000            | 201,000           | 236,000             | 0                   | 0                  |
|                                     | -----             | -----             | -----             | -----               | -----               | -----              |
|                                     | 3,735,345         | 3,881,535         | 4,366,525         | 4,886,141           | 0                   | 0                  |
|                                     | =====             | =====             | =====             | =====               | =====               | =====              |

Central Oregon Community College  
2011-12 Budget

Date: 04-MAR-11  
Time: 10:16

Plant Operations & Maint.  
Summary

|                                     | Actual<br>2008-09 | Actual<br>2009-10 | Budget<br>2010-11 | Proposed<br>2011-12 | Approved<br>2011-12 | Adopted<br>2011-12 |
|-------------------------------------|-------------------|-------------------|-------------------|---------------------|---------------------|--------------------|
| 51100 Administrative Salaries F/T   | 82,106            | 84,159            | 85,842            | 75,552              | 0                   | 0                  |
| 51101 Other Taxable Compensation    | 0                 | 270               | 0                 | 0                   | 0                   | 0                  |
| 51500 Classified Salaries F/T       | 632,824           | 684,064           | 784,153           | 844,806             | 0                   | 0                  |
| 51600 Classified Salaries P/T       | 38,959            | 34,278            | 60,648            | 75,137              | 0                   | 0                  |
| 51700 Irregular Wages               | 24,720            | 15,019            | 32,350            | 41,335              | 0                   | 0                  |
| 51900 Prof. Non-Managerial - F/T    | 83,110            | 96,767            | 131,275           | 100,604             | 0                   | 0                  |
| 52000 Payroll Assessments           | 533,860           | 565,330           | 709,327           | 839,034             | 0                   | 0                  |
| 61000 Materials and Supplies        | 149,430           | 167,461           | 190,564           | 216,064             | 0                   | 0                  |
| 62000 Outside and Contract Services | 223,768           | 183,571           | 215,492           | 265,192             | 0                   | 0                  |
| 63000 Utilities                     | 668,447           | 630,478           | 772,274           | 855,449             | 0                   | 0                  |
| 64100 Administrative Travel         | 743               | 231               | 1,910             | 1,910               | 0                   | 0                  |
| 64200 Professional Travel/Develop.  | 1,746             | 576               | 3,613             | 3,613               | 0                   | 0                  |
| 65000 Repair and Replacement        | 20,088            | 9,769             | 30,605            | 33,605              | 0                   | 0                  |
| 66000 Insurance Expense             | 90,000            | 90,721            | 104,147           | 109,047             | 0                   | 0                  |
| 72000 Construction                  | 0                 | 70                | 0                 | 0                   | 0                   | 0                  |
| 82000 Transfers Out                 | 2,446,528         | 1,258,685         | 796,390           | 886,455             | 0                   | 0                  |
|                                     | 4,996,329         | 3,821,449         | 3,918,590         | 4,347,803           | 0                   | 0                  |
|                                     | =====             | =====             | =====             | =====               | =====               | =====              |

Central Oregon Community College  
2011-12 Budget

Date: 04-MAR-11  
Time: 10:16

Information Technology Svcs  
Summary

|                                     | Actual<br>2008-09 | Actual<br>2009-10 | Budget<br>2010-11 | Proposed<br>2011-12 | Approved<br>2011-12 | Adopted<br>2011-12 |
|-------------------------------------|-------------------|-------------------|-------------------|---------------------|---------------------|--------------------|
| 51100 Administrative Salaries F/T   | 100,658           | 82,333            | 83,980            | 85,659              | 0                   | 0                  |
| 51101 Other Taxable Compensation    | 0                 | 990               | 0                 | 0                   | 0                   | 0                  |
| 51500 Classified Salaries F/T       | 310,610           | 320,391           | 324,767           | 328,848             | 0                   | 0                  |
| 51600 Classified Salaries P/T       | 0                 | 0                 | 0                 | 18,750              | 0                   | 0                  |
| 51700 Irregular Wages               | 61,141            | 67,108            | 72,887            | 68,833              | 0                   | 0                  |
| 51700 Irregular Wages               | 0                 | 0                 | 0                 | 12,647              | 0                   | 0                  |
| 51900 Prof. Non-Managerial - F/T    | 438,366           | 482,315           | 711,455           | 770,065             | 0                   | 0                  |
| 51910 Prof. Non-Managerial - P/T    | 0                 | 0                 | 26,000            | 27,850              | 0                   | 0                  |
| 52000 Payroll Assessments           | 436,051           | 417,112           | 578,346           | 712,025             | 0                   | 0                  |
| 61000 Materials and Supplies        | 48,103            | 31,815            | 42,288            | 44,958              | 0                   | 0                  |
| 62000 Outside and Contract Services | 176,525           | 294,403           | 354,852           | 409,735             | 0                   | 0                  |
| 63000 Utilities                     | 126,661           | 132,892           | 130,233           | 144,750             | 0                   | 0                  |
| 64100 Administrative Travel         | 2,636             | 1,796             | 4,802             | 8,164               | 0                   | 0                  |
| 64200 Professional Travel/Develop.  | 6,813             | 4,993             | 13,706            | 36,500              | 0                   | 0                  |
| 64300 Student Field Experience      | 35                | 0                 | 0                 | 0                   | 0                   | 0                  |
| 65000 Repair and Replacement        | 22,669            | 29,716            | 59,676            | 61,217              | 0                   | 0                  |
| 66000 Insurance Expense             | 924               | 911               | 1,563             | 1,563               | 0                   | 0                  |
| 71000 Purchased Capital             | 43,943            | 30,205            | 13,084            | 0                   | 0                   | 0                  |
| 82000 Transfers Out                 | 326,510           | 336,305           | 346,395           | 553,323             | 0                   | 0                  |
|                                     | -----             | -----             | -----             | -----               | -----               | -----              |
|                                     | 2,101,645         | 2,233,285         | 2,764,034         | 3,284,887           | 0                   | 0                  |
|                                     | =====             | =====             | =====             | =====               | =====               | =====              |

Central Oregon Community College  
 2011-12 Budget

Date: 04-MAR-11  
 Time: 10:16

Misc. General Fund Activity  
 Summary

|                                     | Actual<br>2008-09 | Actual<br>2009-10 | Budget<br>2010-11 | Proposed<br>2011-12 | Approved<br>2011-12 | Adopted<br>2011-12 |
|-------------------------------------|-------------------|-------------------|-------------------|---------------------|---------------------|--------------------|
| 62000 Outside and Contract Services | 0                 | 0                 | 800,000           | 800,000             | 0                   | 0                  |
| 69000 Financial Aid                 | 10,838            | 14,475            | 11,954            | 11,954              | 0                   | 0                  |
| 82000 Transfers Out                 | 550,730           | 745,000           | 201,000           | 204,120             | 0                   | 0                  |
|                                     | 561,568           | 759,475           | 1,012,954         | 1,016,074           | 0                   | 0                  |
|                                     | =====             | =====             | =====             | =====               | =====               | =====              |